

**CASCADE  
CHARTER TOWNSHIP  
Kent County, Michigan**

Comprehensive Annual Financial Report

For the year ended December 31, 2010

**CASCADE CHARTER TOWNSHIP**  
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For the year ended December 31, 2010

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## **FINANCIAL SECTION**

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**INDEPENDENT AUDITOR'S REPORT**

April 18, 2011

The Township Board  
Cascade Charter Township  
Kent County, Michigan

We have audited the accompanying financial statements of the governmental activities, the discretely presented component unit, each major fund and the aggregate remaining fund information of Cascade Charter Township (the "Township") as of and for the year ended December 31, 2010, which collectively comprise the Township's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the Township's management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the discretely presented component unit, each major fund and the aggregate remaining fund information of Cascade Charter Township as of December 31, 2010, and the respective changes in financial position and the respective budgetary comparisons for the General Fund and the major special revenue funds for the year then ended in conformity with accounting principles generally accepted in the United States of America.

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and the schedule of funding progress identified as required supplementary information in the table of contents be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.



Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise Cascade Charter Township's financial statements as a whole. The introductory section, combining and individual nonmajor fund financial statements, and other information are presented for purposes of additional analysis and are not a required part of the financial statements. The combining and individual nonmajor fund financial statements are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.

*Hungerford, Alden, Nichols & Carter, P.C.*

Certified Public Accountants

## **MANAGEMENT'S DISCUSSION AND ANALYSIS**

**CASCADE CHARTER TOWNSHIP**  
**Management's Discussion and Analysis**  
**December 31, 2010**

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As management of the Cascade Charter Township ("the Township"), we offer readers of the financial statements this narrative overview and analysis of the financial activities of the Township for the fiscal year ended December 31, 2010. We encourage readers to consider the information presented here in conjunction with the Township's financial statements, which immediately follow this section.

**Financial Highlights**

- The Township's net assets increased through 2010 operations by \$2,764,016 (or 11%).
- Total expenses of the Township's programs were \$7,187,259.
- Total revenues, including all program and general revenues, were \$9,951,275.
- At the close of the current year, the Township's governmental funds reported combined ending fund balances of \$14,239,367, an increase of \$1,654,874 from the prior year.
- At the end of the current year, the unreserved undesignated fund balance for the General Fund was \$5,248,785, or 155 percent of total General Fund expenditures and transfers out.
- Total debt of the Township decreased by \$1,348,876 (11 percent) during the current year.

**Overview of the Financial Statements**

This annual report consists of three parts: Management's Discussion and Analysis (this section), the Basic Financial Statements and Supplemental Information. The Basic Financial Statements include two kinds of statements that present different views of the Township:

- The first two statements, the Statement of Net Assets and the Statement of Activities, are *Government-wide financial statements* that provide both short-term and long-term information about the Township's overall financial status.
- The remaining statements are *fund financial statements* that focus on individual parts of the Township, reporting the Township's operations in more detail than the Government-wide statements.
  - ♦ *Governmental funds statements* tell how basic services such as township administration, public safety, library, parks and pathways, etc. were financed in the short term as well as what remains for future spending.
  - ♦ *Fiduciary funds statements* provide information about the financial relationships in which the Township acts solely as a trustee or agent for the benefit of others.

The Basic Financial Statements also include Notes to Basic Financial Statements that explain the information in the Basic Financial Statements and provide more detailed data. Supplemental Information follows and includes combining and individual fund statements.

**CASCADE CHARTER TOWNSHIP**  
**Management's Discussion and Analysis**  
**December 31, 2010**

**Government-wide Statements**

The Government-wide financial statements report information about the Township as a whole using accounting methods similar to those used by private-sector companies. The Statement of Net Assets includes all of the Township's assets and liabilities. All of the current year's revenues and expenses are accounted for in the Statement of Activities regardless of when cash is received or paid.

The two Government-wide statements report the Township's net assets, and how they have changed. Net assets, the difference between the Township's assets and liabilities, is one way to measure the Township's financial health or position.

- Over time, increases or decreases in the Township's net assets are an indicator of whether its financial position is improving or deteriorating, respectively.
- To assess the Township's overall health, one should consider additional non-financial factors such as changes in the Township's property tax-base and the condition of township buildings and other facilities.

In the Government-wide financial statements, the Township's activities are presented as follows:

- *Governmental activities:* The Township's basic services are included here, such as general government, public safety, public works, recreation and cultural and other services. State revenue sharing and property taxes finance most of these activities.

**Government-wide Financial Statements**

The Statement of Net Assets provides financial information on the Township as a whole.

	<b>2010</b>	<b>2009</b>
<b>Assets</b>		
Current assets	\$ 20,298,136	\$ 18,780,421
Noncurrent assets:		
Special assessments receivable	2,767,696	3,137,751
Capital assets not being depreciated	9,650,440	9,650,440
Capital assets being depreciated	12,099,292	12,121,708
Total noncurrent assets	24,517,428	24,909,899
<b>Total Assets</b>	<b>44,815,564</b>	<b>43,690,320</b>
<b>Liabilities</b>		
Current liabilities	6,854,364	6,993,259
Long-term liabilities	9,814,474	11,314,351
<b>Total Liabilities</b>	<b>16,668,838</b>	<b>18,307,610</b>
<b>Net Assets</b>		
Invested in capital assets, net of related debt	10,633,358	9,301,829
Restricted	3,552,638	3,650,820
Unrestricted	13,960,730	12,430,061
<b>Total Net Assets</b>	<b>\$ 28,146,726</b>	<b>\$ 25,382,710</b>

**CASCADE CHARTER TOWNSHIP**  
**Management's Discussion and Analysis**  
**December 31, 2010**

The Statement of Activities presents changes in net assets from operating results:

	<b>2010</b>	<b>2009</b>
<b>Program Revenues</b>		
Charges for services	\$ 1,307,385	\$ 1,340,658
Operating grants	1,200,000	—
<b>General Revenues</b>		
Property taxes	5,879,194	5,937,851
State/intergovernmental revenue	1,015,423	961,243
Interest earnings	332,723	319,823
Other	216,550	141,063
<b>Total Revenues</b>	<b>9,951,275</b>	<b>8,700,638</b>
<b>Expenses</b>		
General government	1,380,221	1,324,623
Public safety	3,333,113	3,357,552
Public works	732,263	499,780
Community and economic development	131,990	133,565
Recreation and cultural	801,803	843,472
Other township	331,948	385,236
Interest on long-term debt	475,921	508,461
<b>Total Expenses</b>	<b>7,187,259</b>	<b>7,052,689</b>
Increase in net assets	2,764,016	1,647,949
<b>Net Assets - Beginning of Year</b>	<b>25,382,710</b>	<b>23,734,761</b>
<b>Net Assets - End of Year</b>	<b>\$ 28,146,726</b>	<b>\$ 25,382,710</b>

**Financial Analysis of the Township as a Whole**

The Township's financial position is the product of many factors. The combination of decreases in property taxes and minimal increases in state shared revenues hindered growth in 2010, although the Township did receive a \$1,200,000 State grant to reimburse the cost of a prior year park land purchase. Flat interest rates on invested balances generated a minimal increase in interest income in 2010. Expenses increased by only \$134,750 in 2010, due to cost control efforts by the Township Administration and the Township Board.

Property taxes accounted for most of the Township's revenue, contributing 59 percent of every dollar raised (compared to 68 percent in 2009) ; licenses, permits, connection charges and other user fees accounted for 13 percent of revenues (compared to 15 percent in 2009); another 10 percent came from state and other intergovernmental sources (compared to 11 percent in 2009); 3 percent came from interest earnings during the year and the remainder from contributions, reimbursements and other sources.

The Township's expenses were predominantly related to public safety (46 percent); general government administration (19 percent); public works (10 percent); and recreation and cultural (11 percent). Interest on long-term debt totaled 7 percent of expenses for the year.

**CASCADE CHARTER TOWNSHIP**  
**Management's Discussion and Analysis**  
**December 31, 2010**

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**Financial Analysis of the Township's Funds**

The fund financial statements provide more detailed information about the Township's funds, focusing on its most significant or "major" funds - not the Township as a whole. Funds are accounting devices the Township uses to keep track of specific sources of funding and spending on particular programs.

The Township utilizes two kinds of funds:

- *Governmental funds:* Most of the Township's basic services are included in governmental funds, which generally focus on (1) how cash and other financial assets that can readily be converted to cash flow in and out and (2) the balances left at year-end that are available for spending. Consequently, the governmental funds statements provide a detailed short-term view that helps the reader determine whether there are more or fewer financial resources that can be spent in the near future to finance the Township's programs. Because this information does not encompass the additional long-term focus of the Township-wide statements, additional information following the governmental funds' statements explain the relationship (or differences) between them.
- *Fiduciary funds:* The Township is the trustee, or fiduciary, for assets that belong to others, such as property taxes. The Township is responsible for ensuring that the assets reported in these funds are used only for their intended purposes and/or paid to those to whom the assets belong. The Township excludes these activities from the Government-wide financial statements because it cannot use these assets to finance its operations.

The Township uses funds to record and analyze financial information. Cascade Charter Township's funds are described as follows:

Major Funds

The *General Fund* is our primary operating fund. The General Fund had total revenues of \$3,724,156, total expenditures of \$2,422,682, transfers from other funds of \$1,221,356 (to reimburse the fund for the 2008 park land purchase with State DNR grant proceeds and Maracaibo Shores special assessment receivable), and budgeted transfers to other funds of \$958,084. It ended the fiscal year with a fund balance of \$5,248,785, up from \$3,684,039 at December 31, 2009.

The *Fire Fund* levies property taxes for fire protection services. The Fund had total revenues of \$1,911,247 and total expenditures of \$2,145,358, plus transfers out for debt service of \$98,600, and budgeted transfers in from the General Fund of \$400,000. It ended the year with a fund balance of \$2,388,226, up from \$2,320,937 at December 31, 2009.

The *Police Fund* levies property taxes for law enforcement purposes. The Fund had total revenues of \$653,989 and total expenditures of \$753,811. It ended the year with a fund balance of \$1,113,308, down from \$1,213,130 at December 31, 2009.

The *Improvement Revolving Fund* collects connection fees for sewer and water hookups to be used for the construction of extensions to the utility systems benefitting Township residents. The Fund had total revenues of \$130,710, total expenditures of \$287,145 and transfers out to the General Fund of \$20,662. It ended the year with a fund balance of \$1,190,148, down from \$1,367,245 at December 31, 2009.

**CASCADE CHARTER TOWNSHIP**  
**Management's Discussion and Analysis**  
**December 31, 2010**

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The *Library Fund* levies property taxes for library building operations and capital improvements. The Fund does not pay for library personnel labor costs. The Fund had total revenues of \$583,359, total expenditures of \$190,682, and transfers out for debt service of \$216,447. It ended the year with a fund balance of \$1,658,529, up from \$1,482,299 at December 31, 2009.

The *Pathways Fund* levies property taxes for pathway maintenance, construction, improvements and debt service, and also has issued bonds for capital improvements. The Fund had total revenues of \$564,809, total expenditures of \$1,766,642, and refunding bond proceeds of \$1,205,000. It ended the year with a fund balance of \$1,055,599, up from \$1,052,432 at December 31, 2009.

The *Inspections Fund* collects inspection (building, mechanical, electrical, plumbing) permits from Cascade and other township residents to be used for maintaining the operations of the Inspections Department. The Fund had total revenues of \$813,634, and total expenditures of \$749,920. It ended the year with a fund balance of \$279,855, up from \$216,141 at December 31, 2009.

The *Open Space Fund* levies property taxes for the purchase and improvement of Township parks and recreational areas. The Fund had total revenues of \$1,555,240, and total expenditures of \$409,562. The Fund repaid the General Fund \$1,200,000 for its purchase of park property in 2008. It ended the year with a fund balance of \$656,260, down from \$710,582 at December 31, 2009.

Nonmajor Funds

The *Dam Major Repair Fund* collects interest, rentals and General Fund contributions for use in major repairs to the Cascade Dam. Total revenues were \$3,049, total expenditures were \$57,298, and transfers in were \$20,000. The Fund ended the year with a fund balance of \$301,143, down from \$335,392 at December 31, 2009.

The *HAZMAT Fund* collects contributions from surrounding governmental units to be used for hazardous waste clean-up. Total revenues were \$6,558 and expenditures totaled \$2,694. The Fund ended the year with a fund balance of \$58,279, up from \$54,415 at December 31, 2009.

The *Open Space Preservation Capital Projects Fund* collects private contributions and transfers from the General Fund to fund future projects. Total revenues were \$69,723 and transfers from the General Fund were \$68,170. The Fund ended the year with a fund balance of \$216,693, up from \$78,800 at December 31, 2009.

The Township operates two *Debt Service Funds* which collect special assessments and transfers from other Township Funds to be used for bond principal retirement and interest payments. Total revenues were zero, total principal and interest expenditures were \$784,961, and transfers in from other funds to fund debt service were \$784,961. \$694 was transferred to the Improvement Revolving Fund to close the 1995-A Debt Service Fund. Ending fund balances totaled zero, down from \$694 at December 31, 2009.

The *Cemetery Perpetual Care Fund* collects cemetery burial fees to be used for future improvements to Township cemeteries. Total revenues were \$4,155, and total expenditures were zero. The Fund ended the year with a fund balance of \$72,542, up from \$68,387 at December 31, 2009.

**CASCADE CHARTER TOWNSHIP**  
**Management's Discussion and Analysis**  
**December 31, 2010**

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The *Trust Account and Tax Account Funds* are operated as Agency Funds of the Township. The assets of these funds are being held for the future payment to the governmental units and businesses and individuals entitled to the monies. Balances on hand at December 31, 2010 totaled \$141,455 in the Trust Account and \$3,595,090 in the Tax Account.

**General Fund Budgetary Highlights**

Over the course of the year, the Township revised the annual General and Special Revenue Funds operating budgets several times to comply with Michigan Department of Treasury guidelines. The budget amendments were made to reflect changes in revenues and expenditures as they occurred during the year. One significant amendment included a \$1,200,000 transfer from the Open Space Special Revenue Fund to the General Fund to repay a prior year advance for park land capital outlay. The net effect of other budget amendments were not material to the overall operations of the Township during the year.

**Capital Asset and Debt Administration**

Capital Assets

By the end of 2010, the Township had a \$29,005,801 investment in a broad range of capital assets, including land, land improvements, infrastructure, buildings and improvements, vehicles and furniture and equipment. (More detailed information about capital assets can be found in the Notes to Basic Financial Statements.)

Net capital asset additions totaled \$480,248 for the fiscal year with accumulated depreciation increasing \$502,664. The net book value of capital assets at December 31, 2010 and 2009 is detailed as follows:

	<u>2010</u>	<u>2009</u>
Land	\$ 9,650,440	\$ 9,650,440
Land improvements	3,938,610	3,989,592
Infrastructure	700,000	728,000
Buildings and improvements	6,071,843	6,225,652
Furniture and equipment	467,927	534,251
Vehicles	920,912	644,213
<b>Net Capital Assets</b>	<b><u><u>\$ 21,749,732</u></u></b>	<b><u><u>\$ 21,772,148</u></u></b>

Long-term Debt

At year end, the Township had \$11,096,357 in bonds, notes, installment purchase agreements and unused vacation, sick and compensation pay – \$1,205,000 of municipal purchase notes were issued in 2010 to retire \$1,410,000 of outstanding debt, and prior year debt balances were reduced by payments of \$1,297,404 during the current year. There is more detailed information about long-term liabilities in the Notes to Basic Financial Statements. Long-term debt at December 31, 2010 and 2009 is detailed by type as follows:

**CASCADE CHARTER TOWNSHIP**  
**Management's Discussion and Analysis**  
**December 31, 2010**

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	<u>2010</u>	<u>2009</u>
General obligation bonds	\$ 2,540,000	\$ 2,820,000
Building authority bonds	6,235,000	6,930,000
Municipal purchase notes	2,130,000	2,465,000
Installment purchase agreements	129,413	155,295
Accumulated vacation pay	19,383	20,536
Accumulated sick leave	33,366	33,812
Accumulated compensation time	9,195	20,590
<b>Total Long-term Debt</b>	<b><u>\$ 11,096,357</u></b>	<b><u>\$ 12,445,233</u></b>

**Factors Bearing on the Township's Future**

At the time these financial statements were prepared and audited, the Township was aware of the following existing circumstances that could affect its financial circumstances in the future:

- The Township's initial General Fund budget for 2011 anticipates an increase in year end fund balance of \$219,402. The General Fund balance estimate reflects the slowing of property tax growth within the Township, continuing reductions in state shared revenues along with a continuing effort to control/reduce costs within the Township and still providing the high quality of taxpayer service.
- The Special Revenue Funds' budgets for 2011 anticipate a combined increase in fund balances of \$295,995. The increase for the special revenue funds is a result of a decrease in capital purchases in the Fire Fund and controlled/reduced costs in other funds.

**Contacting the Township's Financial Management**

This financial report is designed to provide the Township's citizens, taxpayers, customers, and investors and creditors with a general overview of the Township's finances and to demonstrate the Township's accountability for the money it receives. If you have questions about this report or need additional financial information, contact William Cousins, Township Manager, Cascade Charter Township, 2865 Thornhills SE, Grand Rapids, MI, 49546-7140; by telephone at 616-949-1500; or by email at bcousins@cascadetwp.com.

## **BASIC FINANCIAL STATEMENTS**

**CASCADE CHARTER TOWNSHIP**  
**Statement of Net Assets**  
**December 31, 2010**

	Primary Government	Component Unit
	Governmental Activities	Unit
<b>Assets</b>		
<b>Current Assets</b>		
Cash equivalents, deposits and investments (Note B)	\$ 14,223,679	\$ 2,448,957
Receivables:		
Taxes (Note C)	3,034,008	352,096
Accounts	2,557,720	-
Special assessments - current portion (Note F)	285,500	-
Due from other governmental units	180,808	-
Prepaid expenditures	16,421	-
<b>Total Current Assets</b>	<u>20,298,136</u>	<u>2,801,053</u>
<b>Noncurrent Assets</b>		
Special assessments receivable (Note F)	2,767,696	-
Capital assets not being depreciated (Note E)	9,650,440	59,366
Capital assets being depreciated (Note E)	12,099,292	2,811,122
<b>Total Noncurrent Assets</b>	<u>24,517,428</u>	<u>2,870,488</u>
<b>Total Assets</b>	<u>44,815,564</u>	<u>5,671,541</u>
<b>Liabilities</b>		
<b>Current Liabilities</b>		
Accounts payable	284,369	13,812
Accrued interest payable	81,961	6,026
Unearned revenue (Note F)	5,206,151	352,096
Current portion of noncurrent liabilities (Note G)	1,281,883	79,000
<b>Total Current Liabilities</b>	<u>6,854,364</u>	<u>450,934</u>
<b>Noncurrent Liabilities (Note G)</b>		
General obligation bonds payable	2,540,000	-
Building authority bonds payable	6,235,000	-
Municipal purchase notes payable	2,130,000	-
Tax increment financing authority bonds payable	-	912,000
Installment purchase agreements payable	129,413	-
Accumulated vacation, sick, compensation time payable	61,944	-
Current portion of noncurrent liabilities	(1,281,883)	(79,000)
<b>Total Noncurrent Liabilities</b>	<u>9,814,474</u>	<u>833,000</u>
<b>Total Liabilities</b>	<u>16,668,838</u>	<u>1,283,934</u>
<b>Net Assets</b>		
Invested in capital assets, net of related debt	10,633,358	1,952,462
Restricted for capital projects	3,552,638	-
Unrestricted	13,960,730	2,435,145
<b>Total Net Assets</b>	<u>\$ 28,146,726</u>	<u>\$ 4,387,607</u>

See accompanying notes to basic financial statements.

**CASCADE CHARTER TOWNSHIP**  
**Balance Sheet**  
**Governmental Funds**  
**December 31, 2010**

	<u>General</u>	<u>Fire</u>	<u>Police</u>	<u>Improvement Revolving</u>
<b>Assets</b>				
Cash equivalents, deposits and investments (Note B)	\$ 5,033,864	\$ 2,423,711	\$1,172,885	\$1,187,158
Receivables:				
Taxes (Note C)	917,108	997,574	348,211	-
Accounts	96,655	-	-	285,548
Special assessments (Note F)	-	-	-	3,053,196
Due from other funds (Note D)	622,707	730,703	255,055	2,775
Due from other governmental units	180,808	-	-	-
Prepaid expenditures	13,162	1,583	1,063	-
<b>Total Assets</b>	<b><u>\$ 6,864,304</u></b>	<b><u>\$ 4,153,571</u></b>	<b><u>\$1,777,214</u></b>	<b><u>\$4,528,677</u></b>
 <b>Liabilities and Fund Balances</b>				
<b>Liabilities</b>				
Accounts payable	\$ 75,238	\$ 37,067	\$ 60,640	\$ -
Due to other funds (Note D)	3,750	-	-	440
Deferred revenue (Note F)	1,536,531	1,728,278	603,266	3,338,089
<b>Total Liabilities</b>	<b><u>1,615,519</u></b>	<b><u>1,765,345</u></b>	<b><u>663,906</u></b>	<b><u>3,338,529</u></b>
<b>Fund Balances</b>				
Unreserved:				
Designated	-	-	-	1,190,148
Undesignated, reported in:				
General fund	5,248,785	-	-	-
Special revenue funds	-	2,388,226	1,113,308	-
<b>Total Fund Balances</b>	<b><u>5,248,785</u></b>	<b><u>2,388,226</u></b>	<b><u>1,113,308</u></b>	<b><u>1,190,148</u></b>
<b>Total Liabilities and Fund Balances</b>	<b><u>\$ 6,864,304</u></b>	<b><u>\$ 4,153,571</u></b>	<b><u>\$1,777,214</u></b>	<b><u>\$4,528,677</u></b>

See accompanying notes to basic financial statements.

Special Revenue					
Library	Pathways	Inspections	Open Space	Other Governmental	Total
\$ 1,699,196	\$ 1,055,855	\$ 289,798	\$ 659,007	\$ 702,205	\$ 14,223,679
294,432	302,245	-	174,438	-	3,034,008
-	-	-	-	-	382,203
-	-	-	-	-	3,053,196
215,663	221,385	-	127,769	3,750	2,179,807
-	-	-	-	-	180,808
-	-	613	-	-	16,421
<u>\$ 2,209,291</u>	<u>\$ 1,579,485</u>	<u>\$ 290,411</u>	<u>\$ 961,214</u>	<u>\$ 705,955</u>	<u>\$ 23,070,122</u>
\$ 40,667	\$ 256	\$ 10,456	\$ 2,747	\$ 57,298	\$ 284,369
-	-	100	-	-	4,290
510,095	523,630	-	302,207	-	8,542,096
<u>550,762</u>	<u>523,886</u>	<u>10,556</u>	<u>304,954</u>	<u>57,298</u>	<u>8,830,755</u>
400,000	-	-	-	590,378	2,180,526
-	-	-	-	-	5,248,785
1,258,529	1,055,599	279,855	656,260	58,279	6,810,056
<u>1,658,529</u>	<u>1,055,599</u>	<u>279,855</u>	<u>656,260</u>	<u>648,657</u>	<u>14,239,367</u>
<u>\$ 2,209,291</u>	<u>\$ 1,579,485</u>	<u>\$ 290,411</u>	<u>\$ 961,214</u>	<u>\$ 705,955</u>	<u>\$ 23,070,122</u>

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**CASCADE CHARTER TOWNSHIP**  
**Statement of Revenues, Expenditures and**  
**Changes in Fund Balances**  
**Governmental Funds**  
**For the year ended December 31, 2010**

	General	Fire	Police	Improvement Revolving
<b>Revenues</b>				
Taxes	\$ 1,998,995	\$ 1,828,574	\$ 638,288	\$ -
Licenses and permits	295,344	-	-	-
State sources	993,510	-	-	-
Intergovernmental sources	-	-	-	-
Charges for services	79,129	-	-	-
Fines and forfeitures	-	399	-	-
Interest and rentals	213,862	45,472	15,701	18,821
Other	143,316	36,802	-	111,889
<b>Total Revenues</b>	<b>3,724,156</b>	<b>1,911,247</b>	<b>653,989</b>	<b>130,710</b>
<b>Expenditures</b>				
Current:				
General government	1,252,684	-	-	-
Public safety	-	2,113,519	753,811	-
Public works	484,052	-	-	-
Community and economic development	131,990	-	-	-
Recreational and cultural	40,775	-	-	-
Other township	331,948	-	-	-
Capital outlay	91,848	-	-	12,830
Debt service:				
Principal repayment	65,000	25,882	-	220,000
Interest and fiscal charges	24,385	5,957	-	54,315
<b>Total Expenditures</b>	<b>2,422,682</b>	<b>2,145,358</b>	<b>753,811</b>	<b>287,145</b>
<b>Excess (Deficiency) of Revenues Over Expenditures</b>	<b>1,301,474</b>	<b>(234,111)</b>	<b>(99,822)</b>	<b>(156,435)</b>
<b>Other Financing Sources (Uses)</b>				
Transfers in	1,221,356	400,000	-	-
Refunding bonds issued	-	-	-	-
Transfers out	(958,084)	(98,600)	-	(20,662)
<b>Total Other Financing Sources (Uses)</b>	<b>263,272</b>	<b>301,400</b>	<b>-</b>	<b>(20,662)</b>
<b>Net Change in Fund Balances</b>	<b>1,564,746</b>	<b>67,289</b>	<b>(99,822)</b>	<b>(177,097)</b>
<b>Fund Balances, Beginning of Year</b>	<b>3,684,039</b>	<b>2,320,937</b>	<b>1,213,130</b>	<b>1,367,245</b>
<b>Fund Balances, End of Year</b>	<b>\$ 5,248,785</b>	<b>\$ 2,388,226</b>	<b>\$ 1,113,308</b>	<b>\$ 1,190,148</b>

See accompanying notes to basic financial statements.

Special Revenue					
Library	Pathways	Inspections	Open Space	Other Governmental	Total
\$ 539,699	\$ 554,020	\$ -	\$ 319,618	\$ -	\$ 5,879,194
-	-	811,784	-	-	1,107,128
-	-	-	1,200,000	-	2,193,510
21,913	-	-	-	-	21,913
-	-	-	-	8,840	87,969
-	-	-	-	-	399
19,247	10,789	600	1,756	6,475	332,723
2,500	-	1,250	33,866	68,170	397,793
<u>583,359</u>	<u>564,809</u>	<u>813,634</u>	<u>1,555,240</u>	<u>83,485</u>	<u>10,020,629</u>
-	-	-	-	57,298	1,309,982
-	-	749,920	-	2,694	3,619,944
-	-	-	-	-	484,052
-	-	-	-	-	131,990
190,682	78,185	-	3,655	-	313,297
-	-	-	-	-	331,948
-	-	-	239,998	-	344,676
-	1,535,000	-	-	695,000	2,540,882
-	153,457	-	165,909	89,961	493,984
<u>190,682</u>	<u>1,766,642</u>	<u>749,920</u>	<u>409,562</u>	<u>844,953</u>	<u>9,570,755</u>
<u>392,677</u>	<u>(1,201,833)</u>	<u>63,714</u>	<u>1,145,678</u>	<u>(761,468)</u>	<u>449,874</u>
-	-	-	-	873,131	2,494,487
-	1,205,000	-	-	-	1,205,000
(216,447)	-	-	(1,200,000)	(694)	(2,494,487)
<u>(216,447)</u>	<u>1,205,000</u>	<u>-</u>	<u>(1,200,000)</u>	<u>872,437</u>	<u>1,205,000</u>
176,230	3,167	63,714	(54,322)	110,969	1,654,874
<u>1,482,299</u>	<u>1,052,432</u>	<u>216,141</u>	<u>710,582</u>	<u>537,688</u>	<u>12,584,493</u>
<u>\$ 1,658,529</u>	<u>\$ 1,055,599</u>	<u>\$ 279,855</u>	<u>\$ 656,260</u>	<u>\$ 648,657</u>	<u>\$ 14,239,367</u>

**CASCADE CHARTER TOWNSHIP**  
**Statement of Activities**  
**For the year ended December 31, 2010**

Functions/Programs	Expenses	Program Revenues		Net (Expense) Revenue and Changes in Net Assets	
		Charges for Services	Operating Grants	Primary Government	Component Unit
<b>Primary Government</b>					
Governmental activities:					
General government	\$1,380,221	\$ 79,129	\$ -	\$(1,301,092)	\$ -
Public safety	3,333,113	1,116,367	-	(2,216,746)	-
Public works	732,263	111,889	-	(620,374)	-
Community and economic development	131,990	-	-	(131,990)	-
Recreational and cultural	801,803	-	1,200,000	398,197	-
Other township	331,948	-	-	(331,948)	-
Interest on long-term debt	475,921	-	-	(475,921)	-
<b>Total Primary Government</b>	<u>\$7,187,259</u>	<u>\$1,307,385</u>	<u>\$1,200,000</u>	<u>(4,679,874)</u>	<u>-</u>
<b>Component Unit</b>					
Downtown Development Authority	<u>\$ 278,427</u>	<u>\$ -</u>	<u>\$ -</u>		<u>(278,427)</u>
General revenues:					
Property taxes levied for:					
General operations				1,998,995	-
Fire				1,828,574	-
Police				638,288	-
Library				539,699	-
Pathways				554,020	-
Open space				319,618	-
Downtown Development Authority				-	778,480
State revenue sharing				993,510	-
Intergovernmental revenues				21,913	-
Interest and investment earnings				332,723	36,437
Other				217,888	1,000
Gain (loss) on sale of capital assets				(1,338)	-
<b>Total General Revenues</b>				<u>7,443,890</u>	<u>815,917</u>
<b>Change in Net Assets</b>				<u>2,764,016</u>	<u>537,490</u>
<b>Net Assets - Beginning of Year</b>				<u>25,382,710</u>	<u>3,850,117</u>
<b>Net Assets - End of Year</b>				<u>\$28,146,726</u>	<u>\$4,387,607</u>

See accompanying notes to basic financial statements.

**CASCADE CHARTER TOWNSHIP**  
**Reconciliation of the Statement of Revenues, Expenditures**  
**and Changes in Fund Balances of Governmental Funds**  
**to the Statement of Activities**  
**For the year ended December 31, 2010**

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**Net change in fund balances - total governmental funds** \$ 1,654,874

Amounts reported for governmental activities in the Statement of Activities are different because:

Governmental funds report capital outlays as expenditures. However, in the Statement of Activities, the cost of these assets is capitalized and allocated over their estimated useful lives as depreciation expense. This is the amount by which capital outlays exceeded in depreciation in the current period:

	Capital outlays	\$ 769,518	
	Depreciation expense	<u>(722,580)</u>	46,938

In the Statement of Activities, only the gain (loss) on the sale of capital assets is reported, whereas in the governmental funds, the proceeds from the sales(s) increase financial resources. Thus, the change in net assets differs from the change in fund balance by the cost of the assets sold. (69,354)

Revenues in the Statement of Activities that do not provide current financial resources are not reported as revenues in the funds:  
     Special assessments (235,381)

Proceeds from the sale of bonds or loans are an other financing source in the governmental funds, but increase long-term liabilities in the Statement of Net Assets. (1,205,000)

Repayment of long-term liabilities is an expenditure in the governmental funds, but it reduces long-term liabilities in the Statement of Net Assets and does not affect the Statement of Activities:

Repayment of general obligation bonds	280,000	
Repayment of building authority bonds	695,000	
Repayment of municipal purchase notes	1,540,000	
Repayment of installment purchase agreements	<u>25,882</u>	2,540,882

Interest on long-term liabilities in the Statement of Activities differs from the amount reported on the governmental funds because interest is recorded as an expenditure in the funds when it is due and paid, and thus requires the use of current financial resources. In the Statement of Activities, however, interest expense is recognized as the interest accrues, regardless of when it is paid. 18,063

In the Statement of Net Assets, accumulated vacation, sick and compensation time pay is measured by the amount earned during the year. In the governmental funds, however, expenditures are measured by the amount of financial resources used (essentially, the amounts actually paid). This year the amount of these benefits used/paid (\$166,522) exceeded the amounts earned (\$153,528). 12,994

**Total changes in net assets - governmental activities** \$ 2,764,016

See accompanying notes to basic financial statements.

**CASCADE CHARTER TOWNSHIP**  
**Reconciliation of Total Governmental Fund Balances to**  
**Net Assets of Governmental Activities**  
**December 31, 2010**

<b>Total governmental fund balances</b>	\$ 14,239,367
Amounts reported for governmental activities in the Statement of Net Assets are different because:	
Capital assets used in governmental activities are not financial resources and therefore are not reported as assets in governmental funds. The cost of assets is \$29,005,801 and accumulated depreciation is \$7,256,069.	21,749,732
Long-term assets are not available to pay for current period expenditures and therefore are deferred in the funds: Special assessments receivable	3,335,945
Long-term liabilities, including bonds payable, are not due and payable in the current period and therefore are not reported as liabilities in the funds. Long-term liabilities at year end consist of:	
General obligation bonds	\$ (2,540,000)
Building authority bonds	(6,235,000)
Municipal purchase notes	(2,130,000)
Installment purchase agreements	(129,413)
Accumulated vacation, sick and compensation time payable	(61,944)
	(11,096,357)
Accrued interest is not included as a liability in governmental funds.	(81,961)
	\$ 28,146,726
<b>Total net assets - governmental activities</b>	

See accompanying notes to basic financial statements.

**CASCADE CHARTER TOWNSHIP**  
**General Fund**  
**Statement of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual**  
**For the year ended December 31, 2010**

	Budgeted Amounts		Actual	Variance With Final Budget
	Original	Final		
<b>Revenues</b>				
Taxes	\$ 2,060,094	\$ 2,066,094	\$ 1,998,995	\$ (67,099)
Licenses and permits	255,100	285,100	295,344	10,244
State sources	913,500	991,600	993,510	1,910
Charges for services	85,200	90,350	79,129	(11,221)
Interest and rentals	230,120	230,156	213,862	(16,294)
Other	123,607	181,617	143,316	(38,301)
<b>Total Revenues</b>	<b>3,667,621</b>	<b>3,844,917</b>	<b>3,724,156</b>	<b>(120,761)</b>
<b>Expenditures</b>				
Current:				
General government:				
Township board	35,855	35,855	35,315	540
Supervisor	13,000	13,000	10,491	2,509
Manager	143,634	143,634	141,400	2,234
Clerk	80,909	80,909	68,008	12,901
Treasurer	112,475	112,745	106,007	6,738
Assessor	190,086	189,086	174,231	14,855
Elections	45,000	45,000	23,736	21,264
Buildings and grounds	334,443	334,043	288,720	45,323
Cemetery	4,800	5,000	3,610	1,390
General administration	476,939	488,781	401,166	87,615
Total general government	1,437,141	1,448,053	1,252,684	195,369
Public works:				
Drains	123,000	123,000	9,236	113,764
Highways, streets and bridges	210,000	260,000	240,492	19,508
Street lighting	128,500	128,500	145,332	(16,832)
Hydrant rental	40,000	40,000	38,960	1,040
Sanitation services	52,600	52,600	50,032	2,568
Total public works	554,100	604,100	484,052	120,048
Community and economic development:				
Planning	153,009	153,509	130,890	22,619
Zoning	1,900	1,900	1,100	800
Total community and economic development	154,909	155,409	131,990	23,419
Recreation and cultural:				
Parks and recreation	39,000	41,200	37,868	3,332
Historical	3,150	3,150	2,907	243
Total recreation and cultural	42,150	44,350	40,775	3,575
Other township	438,000	443,000	331,948	111,052
Capital outlay	200,491	174,491	91,848	82,643

(Continued)

**CASCADE CHARTER TOWNSHIP**  
**General Fund**  
**Statement of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual**  
**For the year ended December 31, 2010**

	Budgeted Amounts		Actual	Variance With Final Budget
	Original	Final		
<b>Expenditures</b> (Continued)				
Debt service:				
Principal repayment	\$ 64,999	\$ 65,000	\$ 65,000	\$ -
Interest and fiscal charges	24,385	24,385	24,385	-
Total debt service	89,384	89,385	89,385	-
<b>Total Expenditures</b>	2,916,175	2,958,788	2,422,682	536,106
<b>Excess of Revenues Over Expenditures</b>	751,446	886,129	1,301,474	415,345
<b>Other Financing Sources (Uses)</b>				
Transfers in	810	1,220,810	1,221,356	546
Transfers out	(718,118)	(985,422)	(958,084)	27,338
<b>Total Other Financing Sources (Uses)</b>	(717,308)	235,388	263,272	27,884
<b>Net Change in Fund Balances</b>	34,138	1,121,517	1,564,746	443,229
<b>Fund Balances, Beginning of Year</b>	3,684,039	3,684,039	3,684,039	-
<b>Fund Balances, End of Year</b>	<u>\$ 3,718,177</u>	<u>\$ 4,805,556</u>	<u>\$ 5,248,785</u>	<u>\$ 443,229</u>

See accompanying notes to basic financial statements.

**CASCADE CHARTER TOWNSHIP**  
**Fire Special Revenue Fund**  
**Statement of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual**  
**For the year ended December 31, 2010**

	Budget	Actual	Variance
<b>Revenues</b>			
Taxes	\$ 1,834,678	\$ 1,828,574	\$ (6,104)
Fines and forfeitures	500	399	(101)
Interest and rentals	39,000	45,472	6,472
Other	45,000	36,802	(8,198)
<b>Total Revenues</b>	<u>1,919,178</u>	<u>1,911,247</u>	<u>(7,931)</u>
<b>Expenditures</b>			
Current:			
Public safety	2,414,751	2,113,519	301,232
Debt service:			
Principal repayment	25,882	25,882	-
Interest and fiscal charges	5,980	5,957	23
<b>Total Expenditures</b>	<u>2,446,613</u>	<u>2,145,358</u>	<u>301,255</u>
<b>Excess (Deficiency) of Revenues Over Expenditures</b>	<u>(527,435)</u>	<u>(234,111)</u>	<u>293,324</u>
<b>Other Financing Sources (Uses)</b>			
Transfers in	400,000	400,000	-
Transfers out	(99,101)	(98,600)	501
<b>Total Other Financing Sources (Uses)</b>	<u>300,899</u>	<u>301,400</u>	<u>501</u>
<b>Net Change in Fund Balances</b>	(226,536)	67,289	293,825
<b>Fund Balances, Beginning of Year</b>	<u>2,320,937</u>	<u>2,320,937</u>	<u>-</u>
<b>Fund Balances, End of Year</b>	<u><u>\$ 2,094,401</u></u>	<u><u>\$ 2,388,226</u></u>	<u><u>\$ 293,825</u></u>

See accompanying notes to basic financial statements.

**CASCADE CHARTER TOWNSHIP**  
**Police Special Revenue Fund**  
**Statement of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual**  
**For the year ended December 31, 2010**

	<u>Budget</u>	<u>Actual</u>	<u>Variance</u>
<b>Revenues</b>			
Taxes	\$ 640,883	\$ 638,288	\$ (2,595)
Interest and rentals	17,000	15,701	(1,299)
Donations	2,500	-	(2,500)
<b>Total Revenues</b>	<u>660,383</u>	<u>653,989</u>	<u>(6,394)</u>
<b>Expenditures</b>			
Current:			
Public safety:			
Law enforcement	748,193	753,811	(5,618)
<b>Net Change in Fund Balances</b>	(87,810)	(99,822)	(12,012)
<b>Fund Balances, Beginning of Year</b>	<u>1,213,130</u>	<u>1,213,130</u>	<u>-</u>
<b>Fund Balances, End of Year</b>	<u><u>\$ 1,125,320</u></u>	<u><u>\$ 1,113,308</u></u>	<u><u>\$ (12,012)</u></u>

See accompanying notes to basic financial statements.

**CASCADE CHARTER TOWNSHIP**  
**Improvement Revolving Special Revenue Fund**  
**Statement of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual**  
**For the year ended December 31, 2010**

	Budget	Actual	Variance
<b>Revenues</b>			
Interest and rentals	\$ 19,275	\$ 18,821	\$ (454)
Other	115,234	111,889	(3,345)
<b>Total Revenues</b>	<u>134,509</u>	<u>130,710</u>	<u>(3,799)</u>
<b>Expenditures</b>			
Capital outlay	51,600	12,830	38,770
Debt service:			
Principal repayment	220,000	220,000	-
Interest and fiscal charges	54,315	54,315	-
Total debt service	<u>274,315</u>	<u>274,315</u>	<u>-</u>
<b>Total Expenditures</b>	<u>325,915</u>	<u>287,145</u>	<u>38,770</u>
<b>Excess (Deficiency) of Revenues Over Expenditures</b>	<u>(191,406)</u>	<u>(156,435)</u>	<u>34,971</u>
<b>Other Financing Sources (Uses)</b>			
Transfers in	26,000	-	(26,000)
Transfers out	<u>(23,000)</u>	<u>(20,662)</u>	<u>2,338</u>
<b>Total Other Financing Sources (Uses)</b>	<u>3,000</u>	<u>(20,662)</u>	<u>(23,662)</u>
<b>Net Change in Fund Balances</b>	(188,406)	(177,097)	11,309
<b>Fund Balances, Beginning of Year</b>	<u>1,367,245</u>	<u>1,367,245</u>	<u>-</u>
<b>Fund Balances, End of Year</b>	<u><u>\$ 1,178,839</u></u>	<u><u>\$ 1,190,148</u></u>	<u><u>\$ 11,309</u></u>

See accompanying notes to basic financial statements.

**CASCADE CHARTER TOWNSHIP**  
**Library Special Revenue Fund**  
**Statement of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual**  
**For the year ended December 31, 2010**

	Budget	Actual	Variance
<b>Revenues</b>			
Taxes	\$ 541,629	\$ 539,699	\$ (1,930)
Intergovernmental sources	22,000	21,913	(87)
Interest and rentals	23,200	19,247	(3,953)
Other	25,000	2,500	(22,500)
<b>Total Revenues</b>	<u>611,829</u>	<u>583,359</u>	<u>(28,470)</u>
<b>Expenditures</b>			
Current:			
Recreation and cultural:			
Library	274,736	190,682	84,054
<b>Excess of Revenues Over Expenditures</b>	<u>337,093</u>	<u>392,677</u>	<u>55,584</u>
<b>Other Financing Sources (Uses)</b>			
Transfers out	(216,447)	(216,447)	-
<b>Net Change in Fund Balances</b>	120,646	176,230	55,584
<b>Fund Balances, Beginning of Year</b>	<u>1,482,299</u>	<u>1,482,299</u>	<u>-</u>
<b>Fund Balances, End of Year</b>	<u><u>\$ 1,602,945</u></u>	<u><u>\$ 1,658,529</u></u>	<u><u>\$ 55,584</u></u>

See accompanying notes to basic financial statements.

**CASCADE CHARTER TOWNSHIP**  
**Pathways Special Revenue Fund**  
**Statement of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual**  
**For the year ended December 31, 2010**

	Budget	Actual	Variance
<b>Revenues</b>			
Taxes	\$ 556,089	\$ 554,020	\$ (2,069)
Interest and rentals	14,000	10,789	(3,211)
<b>Total Revenues</b>	<u>570,089</u>	<u>564,809</u>	<u>(5,280)</u>
<b>Expenditures</b>			
Current:			
Recreation and cultural:			
Parks and recreation	82,500	78,185	4,315
Debt service:			
Principal repayment	1,535,000	1,535,000	-
Interest and fiscal charges	153,706	153,457	249
Total debt service	<u>1,688,706</u>	<u>1,688,457</u>	<u>249</u>
<b>Total Expenditures</b>	<u>1,771,206</u>	<u>1,766,642</u>	<u>4,564</u>
<b>Excess (Deficiency) of Revenues Over Expenditures</b>	<u>(1,201,117)</u>	<u>(1,201,833)</u>	<u>(716)</u>
<b>Other Financing Sources</b>			
Refunding bonds issued	<u>1,205,000</u>	<u>1,205,000</u>	<u>-</u>
<b>Net Change in Fund Balances</b>	3,883	3,167	(716)
<b>Fund Balances, Beginning of Year</b>	<u>1,052,432</u>	<u>1,052,432</u>	<u>-</u>
<b>Fund Balances, End of Year</b>	<u><u>\$ 1,056,315</u></u>	<u><u>\$ 1,055,599</u></u>	<u><u>\$ (716)</u></u>

See accompanying notes to basic financial statements.

**CASCADE CHARTER TOWNSHIP**  
**Inspections Special Revenue Fund**  
**Statement of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual**  
**For the year ended December 31, 2010**

	<u>Budget</u>	<u>Actual</u>	<u>Variance</u>
<b>Revenues</b>			
Licenses and permits	\$ 871,571	\$ 811,784	\$ (59,787)
Interest and rentals	1,818	600	(1,218)
Other	2,585	1,250	(1,335)
<b>Total Revenues</b>	<u>875,974</u>	<u>813,634</u>	<u>(62,340)</u>
<b>Expenditures</b>			
Current:			
Public safety	<u>828,307</u>	<u>749,920</u>	<u>78,387</u>
<b>Net Change in Fund Balances</b>	47,667	63,714	16,047
<b>Fund Balances, Beginning of Year</b>	<u>216,141</u>	<u>216,141</u>	<u>-</u>
<b>Fund Balances, End of Year</b>	<u><u>\$ 263,808</u></u>	<u><u>\$ 279,855</u></u>	<u><u>\$ 16,047</u></u>

See accompanying notes to basic financial statements.

**CASCADE CHARTER TOWNSHIP**  
**Open Space Special Revenue Fund**  
**Statement of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual**  
**For the year ended December 31, 2010**

	<u>Budget</u>	<u>Actual</u>	<u>Variance</u>
<b>Revenues</b>			
Local sources:			
Taxes	\$ 321,016	\$ 319,618	\$ (1,398)
Interest and rentals	5,000	1,756	(3,244)
Other revenue	2,000	33,866	31,866
Total local sources	<u>328,016</u>	<u>355,240</u>	<u>27,224</u>
State sources	<u>1,200,000</u>	<u>1,200,000</u>	<u>-</u>
<b>Total Revenues</b>	<u>1,528,016</u>	<u>1,555,240</u>	<u>27,224</u>
<b>Expenditures</b>			
Current:			
Recreation and cultural:			
Parks and recreation	-	3,655	(3,655)
Capital outlay	267,475	239,998	27,477
Debt service:			
Interest and fiscal charges	165,909	165,909	-
<b>Total Expenditures</b>	<u>433,384</u>	<u>409,562</u>	<u>23,822</u>
<b>Excess of Revenues Over Expenditures</b>	<u>1,094,632</u>	<u>1,145,678</u>	<u>51,046</u>
<b>Other Financing Sources (Uses)</b>			
Transfers in	100,000	-	100,000
Transfers out	<u>(1,200,000)</u>	<u>(1,200,000)</u>	<u>-</u>
<b>Total Other Financing Sources (Uses)</b>	<u>(1,100,000)</u>	<u>(1,200,000)</u>	<u>(100,000)</u>
<b>Net Change in Fund Balances</b>	(5,368)	(54,322)	(48,954)
<b>Fund Balances, Beginning of Year</b>	<u>710,582</u>	<u>710,582</u>	<u>-</u>
<b>Fund Balances, End of Year</b>	<u><u>\$ 705,214</u></u>	<u><u>\$ 656,260</u></u>	<u><u>\$ (48,954)</u></u>

See accompanying notes to basic financial statements.

**CASCADE CHARTER TOWNSHIP**  
**Fiduciary Funds**  
**Statement of Fiduciary Net Assets**  
**December 31, 2010**

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<b>Assets</b>	<u>Agency Funds</u>
Cash	\$ 150
Cash equivalents, deposits and investments (Note B)	<u>3,736,395</u>
<b>Total Assets</b>	<b><u><u>\$ 3,736,545</u></u></b>
<b>Liabilities</b>	
Accounts payable	\$ 4,499
Due to other funds (Note D)	2,175,517
Due to other governmental units	1,415,858
Escrow deposits	<u>140,671</u>
<b>Total Liabilities</b>	<b><u><u>\$ 3,736,545</u></u></b>

See accompanying notes to basic financial statements.

**CASCADE CHARTER TOWNSHIP**  
**Component Unit**  
**Balance Sheet**  
**December 31, 2010**

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	<u>Downtown Development Authority</u>
<b>Assets</b>	
Cash equivalents, deposits and investments (Note B)	\$ 2,448,957
Taxes receivable (Note C)	<u>352,096</u>
<b>Total Assets</b>	<b><u><u>\$ 2,801,053</u></u></b>
<b>Liabilities and Fund Balances</b>	
<b>Liabilities</b>	
Accounts payable	\$ 13,812
Deferred revenue	<u>352,096</u>
<b>Total Liabilities</b>	<u>365,908</u>
<b>Fund Balances</b>	
Unreserved:	
Undesignated	<u>2,435,145</u>
<b>Total Liabilities and Fund Balances</b>	<b><u><u>\$ 2,801,053</u></u></b>

See accompanying notes to basic financial statements.

**CASCADE CHARTER TOWNSHIP**  
**Component Unit**  
**Statement of Revenues, Expenditures and Changes in Fund Balances**  
**For the year ended December 31, 2010**

	Downtown Development Authority
<b>Revenues</b>	
Taxes	\$ 778,480
Interest and rentals	36,437
Other	1,000
<b>Total Revenues</b>	815,917
<b>Expenditures</b>	
Current:	
General government	654,316
Debt service:	
Principal repayment	955,000
Interest and fiscal charges	52,952
Total debt service	1,007,952
<b>Total Expenditures</b>	1,662,268
<b>Excess (Deficiency) of Revenues Over Expenditures</b>	(846,351)
<b>Other Financing Sources</b>	
Refunding bonds issued	912,000
<b>Net Change in Fund Balances</b>	65,649
<b>Fund Balances, Beginning of Year</b>	2,369,496
<b>Fund Balances, End of Year</b>	\$ 2,435,145

See accompanying notes to basic financial statements.

## **NOTES TO BASIC FINANCIAL STATEMENTS**

**CASCADE CHARTER TOWNSHIP**  
**Notes to Basic Financial Statements**  
**December 31, 2010**

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**Note A – Summary of Significant Accounting Policies**

Cascade Charter Township was organized as a general law township under applicable laws of the State of Michigan and was incorporated as a charter township on May 16, 1980 under provisions of Act 359, Public Acts of 1947, as amended by the Public Acts of 1976. The Township is governed by a Board of Trustees which consists of a Supervisor, Clerk, Treasurer and four Trustees. The Township is administered by a Manager appointed by the aforementioned Board. The Township provides, or contributes to the providing of, the following services to its residents as provided by statute: public safety (police, fire, inspection), highways and streets, parks and recreation, cultural, public improvements, planning and zoning, general administrative and other services.

The financial statements of Cascade Charter Township (the “Township”) have been prepared in conformity with accounting principles generally accepted in the United States of America as applicable to Townships. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles.

The Township’s significant accounting policies are described below.

**1. Reporting Entity**

The accompanying financial statements present the Township and its component units, entities for which the Township is considered to be financially accountable.

The component units discussed below are included in the reporting entity because of the significance of their operational or financial relationships to the Township.

Cascade Charter Township Building Authority  
Cascade Charter Township Downtown Development Authority

*Blended Component Units*

Entities whose governing bodies are substantially the same as the governing body of the primary government, or those which provide services entirely, or virtually entirely, for the benefit of the primary government, are disclosed as blended component units.

The *Cascade Charter Township Building Authority* is blended in the Debt Service Funds because its sole purpose is to finance and construct the Township’s public buildings. Separate financial statements are not prepared for the Building Authority.

*Discretely Presented Component Units*

These component units are reported in a separate column to emphasize that, while legally separate, Cascade Charter Township remains financially accountable for these entities, or the nature and significance of the relationship between these entities and Cascade Charter Township is such that exclusion of these entities would render the financial statements misleading or incomplete.

The *Cascade Charter Township Downtown Development Authority* is responsible for the improvement and ongoing maintenance and debt service of the Downtown Development Improvement District. Separate financial statements are not prepared for the Downtown Development Authority.

**CASCADE CHARTER TOWNSHIP**  
**Notes to Basic Financial Statements**  
**December 31, 2010**

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**2. Government-wide and Fund Financial Statements**

**Government-wide Financial Statements** - The government-wide financial statements (i.e., the Statement of Net Assets and the Statement of Activities) present financial information about the Township as a whole. The reported information includes all of the nonfiduciary activities of the Township. The Township does not allocate indirect costs and, except for certain interfund reimbursements, the effect of interfund activity has been removed. These statements are to distinguish between the *governmental* and *business-type activities* of the Township. *Governmental activities* normally are supported by taxes and intergovernmental revenues, and are reported separately from *business-type* activities, which rely to a significant extent on fees and charges for support. The Township does not have any *business-type* activities.

The Statement of Net Assets is presented on the classified basis and is reported on the full accrual, economic resource basis, which recognizes all long-term assets as well as all long-term debt and obligations. The Township's net assets are reported in three parts: invested in capital assets, net of related debt; restricted net assets, and unrestricted net assets.

The Statement of Activities demonstrates the degree to which the direct expenses of a given function are offset by program revenues. *Direct expenses* are those that are clearly identifiable with a specific function. *Program revenues* include 1) charges to customers or applicants who purchase, use or directly benefit from goods, services or privileges provided by a given function and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function. Property taxes, state revenue sharing, interest earnings and other items not included among program revenues are reported instead as *general revenues*.

**Fund Financial Statements** - Separate financial statements are provided for governmental and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds are reported as separate columns in the fund financial statements. Nonmajor funds are aggregated and presented in a single column.

The Township reports the following major governmental funds:

The *General Fund* is the Township's primary operating fund. It accounts for all financial resources of the general government except those that are required to be accounted for in another fund.

The *Fire Special Revenue Fund* accounts for property tax revenues levied to maintain the operations and debt service of the Township Fire Department.

The *Police Special Revenue Fund* accounts for property tax revenues levied to maintain law enforcement activities in the Township.

The *Improvement Revolving Special Revenue Fund* accounts for special assessments and fees used to construct and improve the sewer sanitation and water supply systems in the Township.

The *Library Special Revenue Fund* accounts for property tax revenues levied to maintain the operations and debt service of the Township library.

The *Pathways Special Revenue Fund* accounts for property tax revenues levied to maintain the operations and debt service of the Township pedestrian pathways system.

The *Inspections Special Revenue Fund* accounts for permit fees collected to maintain the operations of the Township inspections department.

**CASCADE CHARTER TOWNSHIP**  
**Notes to Basic Financial Statements**  
**December 31, 2010**

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The *Open Space Special Revenue Fund* accounts for property tax revenues levied to purchase land needed for Township park development.

Additionally, the Township reports the following non-major fund types:

The *Cascade Dam Major Repair Special Revenue Fund* accounts for rental fees and General Fund contributions collected to be used for major repairs or renovations to the Cascade Dam.

The *HAZMAT Special Revenue Fund* accounts for intergovernmental fees to be used for the disposal of hazardous materials.

The *Debt Service Funds* account for transfers to be used for bond principal retirement and interest payments.

The *Open Space Preservation Capital Projects Fund* collects private contributions and transfers to be used to fund future projects.

The *Cemetery Trust Permanent Fund* accounts for fees collected to be used for cemetery improvements.

The *Trust Account Agency Fund* accounts for the collection of bonds and deposits and the payment to the governmental units or other persons entitled to receive these funds.

The *Tax Account Agency Fund* accounts for the collection of current and delinquent property taxes and the payment to the governmental units or other persons entitled to receive these funds.

### **3. Measurement Focus, Basis of Accounting and Financial Statement Presentation**

*Government-wide and fiduciary fund financial statements* are reported using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the grantor or provider have been met.

*Governmental fund financial statements* are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Fund level statements include a Balance Sheet and a Statement of Revenues, Expenditures and Changes in Fund Balances. The Balance Sheet reports current assets, current liabilities and fund balances. The Statement of Revenues, Expenditures and Changes in Fund Balances reports on the sources and uses of current financial resources. This differs from the economic resources measurement focus used to report at the government-wide level. Reconciliations between the two sets of statements are provided separately.

Revenues are recognized when susceptible to accrual; i.e., both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the Township considers revenues to be available if they are collected within 60 days after the end of the current fiscal period. Taxes, intergovernmental revenues and interest associated with current period are all considered to susceptible to accrual and have been recognized as revenues of the current fiscal period. Property taxes levied for the subsequent fiscal year are presented as deferred revenue at fiscal year end.

**CASCADE CHARTER TOWNSHIP**  
**Notes to Basic Financial Statements**  
**December 31, 2010**

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Expenditures are recorded when the liability is incurred, as under accrual accounting, if they are paid within 60 days after the end of the current fiscal period. The exception to this general rule is that principal and interest on long-term debt and claims and judgments are recorded only when the payment is due. General capital asset acquisitions are reported as expenditures in governmental funds. Proceeds of long-term debt are reported as other financing sources.

Private-sector standards of accounting and financial reporting issued prior to December 1, 1989, generally are followed in the government-wide and fiduciary fund financial statements to the extent that those standards do not conflict with or contradict guidance of the Governmental Accounting Standards Board.

When both restricted and unrestricted resources are available for use, it is the Township's policy to use restricted resources first, then unrestricted as they are needed.

#### **4. Budgets and Budgetary Accounting**

Budgets presented in the financial statements were prepared on the same basis as the accounting basis used to reflect actual results. The General and Special Revenue Funds are subject to legal budgetary accounting controls and are budgeted annually. The Township utilizes the following procedures in establishing the budgetary data reflected in the financial statements:

- The budgets are generated with input from the Township Manager, the various department heads, Supervisor, Clerk, Treasurer and the Township Trustees.
- The completed budgets are then presented to Township electors at a public budget hearing prior to December 31, at which time taxpayer comments and recommendations are heard. These operating budgets include proposed expenditures and the means of financing them for the General Fund and Special Revenue Funds.
- Prior to January 1, the budgets are legally enacted on a departmental (activity) basis through passage of an appropriations resolution.
- The budget may only be amended by action of the Township Board.
- Formal budgetary integration is employed as a management control device during the year for all budgetary funds.
- Budget appropriations lapse at fiscal year-end.
- The original General and Special Revenue Funds budgets were amended during the year in compliance with State of Michigan Public Act 621 (the Uniform Budgetary and Accounting Act). The budget to actual revenues and expenditures in the financial statements represent the final budgets as amended by the Township.
- The legal level of budgetary control (i.e., the level at which expenditures may not legally exceed appropriations) is the fund level for each individual fund.

**CASCADE CHARTER TOWNSHIP**  
**Notes to Basic Financial Statements**  
**December 31, 2010**

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**5. Investments**

Investments are recorded at fair value, based on quoted market prices, or estimated fair value. Investment income is composed of interest and net changes in the fair value of applicable investments.

**6. Capital Assets**

Capital assets, which include land, land improvements, infrastructure, buildings and improvements, vehicles and furniture and equipment, are reported in the government-wide financial statements. Assets having a useful life in excess of one year and whose costs exceed \$2,500 are capitalized. Capital assets are stated at historical cost or estimated historical cost where actual cost information is not available. Donated capital assets are stated at estimated fair market value at the date of donation.

The costs of normal maintenance and repairs that do not materially add to the value of an asset or extend an asset's useful life are not capitalized. Improvements are capitalized and depreciated over the remaining useful life of the related assets.

Land improvements, infrastructure, buildings and improvements, vehicles and furniture and equipment are depreciated using the straight-line method over the following estimated useful lives:

Land improvements	15-30 years
Infrastructure	50 years
Buildings and improvements	25-40 years
Vehicles	5-20 years
Furniture and equipment	5-15 years

**7. Long-term Obligations**

In the government-wide financial statements, long-term debt and other long-term obligations are reported as liabilities on the Statement of Net Assets. Bond premiums and discounts, as well as issuance costs, are deferred and amortized over the life of the bonds. Bonds payable are reported at the total amount of bonds issued.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuance are reported as other financing sources while discounts on debt issuance are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as expenditures.

**8. Accumulated Vacation, Sick and Compensation Time**

Accumulated vacation, sick and compensation time at December 31, 2010 has been computed and recorded in the government-wide financial statements of the Township. At present, each Township employee may accumulate all unused vacation, sick and compensation time days and be reimbursed at their current salary rate for total days accumulated upon termination or retirement. At December 31, 2010, the accumulated liability (expected to be financed by General Fund and Fire and Inspections Special Revenue Funds revenues) amounted to \$61,944.

**CASCADE CHARTER TOWNSHIP**  
**Notes to Basic Financial Statements**  
**December 31, 2010**

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**9. Net Assets**

Net assets represent the difference between assets and liabilities. Net assets invested in capital assets, net of related debt, consists of capital assets, net of accumulated depreciation, reduced by the outstanding balances of any borrowings used for the acquisition or construction of those assets. Net assets are reported as restricted when there are limitations imposed on their use either through legislation or through external restrictions imposed by creditors, grantors, laws or regulations from other governments.

**10. Fund Equity**

In the fund financial statements, governmental funds report reservations of fund balance for amounts that are not available for expenditures or are legally segregated for a specific purpose. Designations of fund balance represent tentative management plans that are subject to change.

**11. Interfund Activity**

Flows of cash from one fund to another without a requirement for repayment are reported as transfers in or out. Transfers between governmental funds are eliminated in the Statement of Activities. Transfers in the fund financial statements are reported as other financing sources/uses.

**12. Estimates**

The preparation of the financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results may differ from those estimates.

**Note B – Cash Equivalents, Deposits and Investments**

The State of Michigan allows a political subdivision to authorize its Treasurer or other chief fiscal officer to invest surplus funds belonging to and under the control of the entity as follows:

- Bonds, bills, or notes of the United States; obligations, the principal and interest of which are fully guaranteed by the United States; or obligations of the State.
- Certificates of deposit, savings accounts, deposit accounts, or depository receipts of a financial institution, but only if the financial institution is a state or nationally chartered bank or a state or federally chartered savings and loan association, savings bank, or credit union whose deposits are insured by an agency of the United States government and that maintains a principal office or branch office located in this State under the laws of this State or the United States.
- Commercial paper rated at the time of purchase within the 2 highest classifications established by not less than 2 standard rating services and that matures not more than 270 days after the date of the purchase.
- Securities issued or guaranteed by agencies or instrumentalities of the United States government.
- United States government or Federal agency obligation repurchase agreements.
- Banker's acceptances issued by a bank that is a member of the Federal Deposit Insurance Corporation.

**CASCADE CHARTER TOWNSHIP**  
**Notes to Basic Financial Statements**  
**December 31, 2010**

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- Mutual funds composed entirely of investment vehicles which are legal for direct investment by a Township in Michigan.
- Investment pools, as authorized by the surplus funds investment pool act, Act No. 367 of the Public Acts of 1982, being sections 129.11 to 129.118 of the Michigan Compiled Laws, composed entirely of instruments that are legal for direct investment by a Township in Michigan.

Balances at December 31, 2010 related to cash equivalents, deposits and investments are detailed in the Basic Financial Statements as follows:

Cash equivalents, deposits and investments per the Statement of Net Assets:

Primary government	\$ 14,223,679
Component Unit	2,448,957

Cash equivalents, deposits and investments per the Fiduciary Funds:

Primary government:	
Agency Funds	<u>3,736,395</u>
	<u>\$ 20,409,031</u>

### **Cash Equivalents and Deposits**

Cash equivalents consist of bank public funds checking, savings and money market accounts. Deposits consist of certificates of deposit.

Depositories actively used by the Township Treasurer during the year are detailed as follows:

1. PNC Bank
2. Bank of Holland
3. Fifth Third Bank
4. Founders Bank
5. Chemical Bank
6. Hastings City Bank
7. Lake Michigan Credit Union
8. Option 1 Credit Union
9. Community West Credit Union

December 31, 2010 balances are detailed as follows:

Cash equivalents	\$ 11,459,392
Deposits	<u>4,083,569</u>
	<u><u>\$ 15,542,961</u></u>

#### *Custodial Credit Risk as Related to Cash Equivalents and Deposits*

Custodial credit risk is the risk that in the event of bank failure, the Township's cash equivalents and deposits may not be returned to the Township. Protection of Township cash equivalents and deposits is provided by the Federal Deposit Insurance Corporation. At year end, the carrying amount of the Township's cash equivalents and deposits was \$15,542,961 and the bank balance was \$17,758,535. Of the bank balance, \$10,395,306 was covered by federal depository insurance and \$7,363,229 was uninsured and uncollateralized.

**CASCADE CHARTER TOWNSHIP**  
**Notes to Basic Financial Statements**  
**December 31, 2010**

**Investments**

As of December 31, 2010 the Township and its component unit had the following investments in their portfolio:

	<u>Standard &amp; Poor's Rating</u>	<u>Fair Value</u>
<b>Primary Government</b>		
Kent County Surplus Funds Investment Pool	N/A	\$ 3,023,995
Fifth Third Securities Institutional Money Market Fund	N/A	395,892
Government National Mortgage Association (GNMA)	AAA	447,707
Federal National Mortgage Association (FNMA)	AAA	411,481
Federal Home Loan Mortgage Corporation (FHLMC)	AAA	368,955
		<u>\$ 4,648,030</u>
<b>Component Unit</b>		
Fifth Third Securities Institutional Money Market Fund	N/A	\$ 78,166
Government National Mortgage Association (GNMA)	AAA	139,874
		<u>\$ 218,040</u>

The Kent County Surplus Funds Investment Pool and the Fifth Third Securities Institutional Money Market Fund include qualified investments in accordance with applicable laws of the State. The Funds are not rated, regulated or registered with the Securities and Exchange Commission and reported the same value of the pool shares as the fair value of the Township's investments at December 31, 2010.

*Custodial Credit Risk Related to Investments*

Custodial credit risk is the risk that, in the event of a failure of the counterparty, the Township may not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. The Township minimizes custodial credit risk by limiting investments to the types of securities allowed by law; and pre-qualifying the financial institutions, broker/dealers, intermediaries and advisors with which the Township will do business. All security transactions, including collateral for repurchase agreements entered into by the Township, shall be conducted on a cash (or delivery vs. payment) basis. Securities may be held by a third party custodian designated by the Treasurer and evidenced by safekeeping receipts.

*Credit Risk*

Credit risk is the risk that an issuer or other counterparty to an investment will not fulfill its obligations. The Township's investment policy requires that commercial paper and mutual fund investments must comply with State of Michigan investment regulations detailed above. For the Primary Government at December 31, 2010 the weighted average maturity (WAM) (in years) for the GNMA securities was 1.2019; for the FNMA securities 1.1782; and for the FHLMC securities .8773. The WAM for the portfolio was 1.1072. For the Component Unit the WAM for the GNMA securities was 1.24 years.

*Interest Rate Risk*

In accordance with its investment policy, the Township will minimize interest rate risk, which is the risk that the market value of securities in the portfolio will fall due to changes in market interest rates, by structuring the investment portfolio so that securities mature to meet cash requirements for ongoing operations, thereby avoiding the need to sell securities in the open market, and, investing operating funds primarily in shorter-term securities,

**CASCADE CHARTER TOWNSHIP**  
**Notes to Basic Financial Statements**  
**December 31, 2010**

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liquid asset funds, money market funds, or similar investment pools and limiting the average maturity in accordance with the Township's cash requirements. Unless matched to a specific cash flow, the Township will not directly invest in securities maturing more than five years from the date of purchase. Reserve funds may be invested in securities exceeding five years if the maturity of such investments is made to coincide as nearly as possible with the expected use of the funds.

*Concentration of Credit Risk*

The Township minimizes concentration of credit risk, which is the risk of loss attributed to the magnitude of the Township's investment in a single issuer, through its diversification policy which states the objective of the Township is to protect principal by diversifying its cash management portfolio to the extent practical and within sound business practices. With the exception of U.S. Treasury Securities, U.S. Agency Securities, and authorized pools, no more than twenty-five percent of the Township's total investment portfolio will be invested in single security type or with a single financial institution. More than 5 percent of the Primary Government of the Township's investments is invested in FHLMC (8%); FNMA (9%); and GNMA (13%) securities at December 31, 2010. More than 5 percent of the Component Unit of the Township's investments is in GNMA (64%) securities at December 31, 2010.

*Foreign Currency Risk*

The Township is not authorized to invest in investments which have this type of risk.

**Note C – General Property Taxes**

Property taxes for the Township and County become due and payable on December 1 of each year. School district taxes are payable July 1 and December 1 of each year, under a split-levy system, pursuant to the Michigan School Code of 1976. All taxes are returned delinquent March 1 of the following year.

Property tax revenues are recognized by the Township in the calendar year for which taxes have been levied. For the 2010 calendar year, the 2009 Township property tax levies are recognized in the amounts collected. As the 2010 property tax roll was levied for 2011 operations, Township taxes that become due December 1, 2010 have not been included as revenue for the year ended December 31, 2010. Instead, the uncollected portion of the 2010 Township tax roll at December 31, 2010 is reported in the General, Police, Fire, Library, Pathways and Open Space Funds as taxes receivable, with total 2010 Township levies reported as deferred revenue.

The Township bills and collects its own taxes in addition to taxes for the State of Michigan, Kent County, Kent District Library, Kent Intermediate School District, Grand Rapids Community College, Caledonia Community Schools, Forest Hills Public Schools and Lowell Area Schools. The collection and remittance of taxes are accounted for in the Tax Account Agency Fund. Taxes collected in December, 2010 on the 2010 tax roll are shown as amounts due to other funds and other governmental units in the Tax Account Agency Fund.

The Township is permitted by statute (Act 359, Public Acts of 1947, as amended by Public Acts of 1976) to levy up to 1.1 mills of general property taxes on the taxable valuation in the Township. Due to the effect of the Headlee Amendment, the actual tax levies were reduced to .9716 mills for 2010 general operations. The Township also levied 1.3152 mills for fire protection, .4591 mills for police protection, .3882 mills for library services, .3985 mills for pathways and .2300 for open space, as previously approved by Township electors and reduced by the effect of the Headlee Amendment.

The Township also levies street lighting and hydrant rental assessments on benefiting real property in the Township.

**CASCADE CHARTER TOWNSHIP**  
**Notes to Basic Financial Statements**  
**December 31, 2010**

The tax collection record of Township taxes for the past four years is shown in the following summary:

	<b>2010</b>	<b>2009</b>	<b>2008</b>	<b>2007</b>
Township taxes levied	\$5,433,686	\$5,533,468	\$5,178,084	\$4,980,453
Taxes collected:				
Current to March 1	5,116,765	5,211,669	4,934,433	4,724,273
Total to December 31, 2010	5,399,073	5,530,154	5,174,459	4,977,718
Percentages of collections:				
Current to March 1	94.17%	94.18%	95.29%	94.86%
Total to December 31, 2010	99.36%	99.94%	99.93%	99.95%

Taxable property in the Township is assessed initially by the assessing official of the Township. These valuations are then equalized by the County and finally by the State of Michigan. Michigan statutes provide that all ad valorem taxes be levied upon State Equalized Valuation. In accordance with Act 409, Public Acts of 1965 and Article IX, Section 3 of the Michigan Constitution, State Equalized Valuation represents 50% of true cash value. The valuations of taxable property in the Township for prior years are compared with 2009 valuations in the following summary:

<b>Year</b>	<b>Real</b>	<b>Personal</b>	<b>Total</b>
2009	\$ 1,309,440,221	\$ 134,757,473	\$1,444,197,694
2008	1,329,205,141	141,511,827	1,470,716,968
2007	1,318,945,603	139,811,158	1,458,756,761
2006	1,264,263,936	138,819,167	1,403,083,103
2005	1,193,619,730	131,546,127	1,325,165,857
2004	1,118,866,865	127,329,203	1,246,196,068
2003	1,061,911,828	130,160,600	1,192,072,428
2002	1,011,639,610	135,639,100	1,147,278,710
2001	955,669,815	131,302,300	1,086,972,115
2000	892,195,449	131,854,979	1,024,050,428

The State Equalized Valuations do not include valuation of certain facilities which are exempt under Act 198, Public Acts 1974 or Act 255, Public Acts 1978. These Acts are designed to provide stimulus in the form of significant tax incentives to industrial and commercial enterprises to renovate and expand aging facilities and to build new facilities in Michigan. Under the provisions of the Acts, a local governmental unit (city, village or township) in which the total property tax levy is at least 30 mills or in which a city income tax is levied may establish rehabilitation districts and industrial development districts to encourage restoration or replacement of obsolete facilities and to attract new plants to the area.

An Industrial (Act 198) or Commercial Act (Act 255) Facilities Exemption Certificate entitles the facility to exemption from ad valorem real and personal property taxes for a period of up to 12 years. In lieu of the property tax, the firm will pay a specific tax. The tax for an obsolete facility which is being restored or replaced is determined in exactly the same manner as the ad valorem property tax, the important difference being that the state equalized valuation of the property remains at the level assessed on the obsolete facility prior to the improvements, even though the restoration or replacement substantially increases the true cash value of the facility. For a new facility being built in a rehabilitation or a development district, the tax is also determined the same as the ad valorem property tax but instead of using the total mills levied as ad valorem taxes, only half the millage rate is applied. The amount of the resulting tax thus is equal to 50% of the property tax which otherwise would be payable. The 2009 valuations of these certificates are compared with prior years in the following exhibit:

**CASCADE CHARTER TOWNSHIP**  
**Notes to Basic Financial Statements**  
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<b>Year</b>	<b>Real</b>	<b>Personal</b>	<b>Total</b>
2009	\$ 12,452,949	\$ 19,948,900	\$ 32,401,849
2008	14,776,487	21,937,500	36,713,987
2007	15,436,045	25,202,200	40,638,245
2006	21,660,788	26,016,000	47,676,788
2005	19,557,695	27,189,500	46,747,195
2004	27,308,598	28,283,200	55,591,798
2003	25,266,200	27,428,800	52,695,000
2002	26,448,122	30,987,200	57,435,322
2001	26,324,071	33,995,800	60,319,871
2000	25,798,120	31,576,300	57,374,420

**Note D – Interfund Receivables/Payables and Transfers**

Amounts due from/to other funds representing 2010 interest earnings, 2010 budgeted transfers and property tax collections due at December 31, 2010 are detailed as follows:

	<u>Due From</u>	<u>Due To</u>
<b>Major Funds</b>		
General Fund:		
Special Revenue Funds:		
Inspections Fund	\$ 100	\$ —
Improvement Revolving Fund	440	—
Cascade Dam Major Repair Fund	—	3,750
Agency Funds:		
Trust Account Agency Fund	784	—
Tax Account Agency Fund	621,383	—
	<u>622,707</u>	<u>3,750</u>
Special Revenue Funds:		
Fire Fund:		
Tax Account Agency Fund	730,703	—
Police Fund:		
Tax Account Agency Fund	255,055	—
Improvement Revolving Fund:		
General Fund	—	440
Tax Account Agency Fund	2,775	—
Library Fund:		
Tax Account Agency Fund	215,663	—
Pathways Fund:		
Tax Account Agency Fund	221,385	—
Inspections Fund:		
Improvement Revolving Fund	—	100
Open Space Fund:		
Tax Account Agency Fund	127,769	—
	<u>2,176,057</u>	<u>4,290</u>
<b>Total Major Funds</b>		

**CASCADE CHARTER TOWNSHIP**  
**Notes to Basic Financial Statements**  
**December 31, 2010**

	<b>Due From</b>	<b>Due To</b>
<b>Nonmajor Funds</b>		
Special Revenue Fund:		
Cascade Dam Major Repair Fund:		
General Fund	\$ 3,750	\$ —
Agency Funds:		
Trust Account Agency Fund:		
General Fund	—	784
Tax Account Agency Fund:		
General Fund	—	621,383
Special Revenue Funds:		
Fire Fund	—	730,703
Police Fund	—	255,055
Improvement Revolving Fund	—	2,775
Library Fund	—	215,663
Pathways Fund	—	221,385
Open Space Fund	—	127,769
	3,750	2,175,517
<b>Total Nonmajor Funds</b>		
	<b>\$ 2,179,807</b>	<b>\$ 2,179,807</b>

Interfund transfers during the year ended December 31, 2010 were as follows:

	<b>Transfers In</b>	<b>Transfers Out</b>
<b>Major Funds</b>		
General Fund:		
Special Revenue Funds:		
Fire Special Revenue Fund	\$ —	\$ 400,000
Improvement Revolving Fund	20,662	
Open Space Fund	1,200,000	—
Cascade Dam Major Repair Fund	—	20,000
Debt Service Funds:		
1995-A Debt Fund	694	—
Building Authority Fund	—	469,914
Capital Projects Fund:		
Open Space Preservation Fund	—	68,170
	1,221,356	958,084
Total General Fund		

**CASCADE CHARTER TOWNSHIP**  
**Notes to Basic Financial Statements**  
**December 31, 2010**

	<b>Transfers In</b>	<b>Transfers Out</b>
Special Revenue Funds:		
Fire Fund:		
General Fund	\$ 400,000	\$ —
Building Authority Debt Service Fund	—	98,600
Improvement Revolving Fund:		
General Fund	—	20,662
Library Fund:		
Building Authority Debt Service Fund	—	216,447
Open Space Fund:		
General Fund	—	1,200,000
	<b>1,621,356</b>	<b>2,493,793</b>
 <b>Nonmajor Funds</b>		
Special Revenue Fund:		
Cascade Dam Major Repair Fund:		
General Fund	20,000	—
Debt Service Funds:		
1995-A Fund:		
General Fund	—	694
Building Authority Fund:		
General Fund	469,914	—
Fire Special Revenue Fund	98,600	—
Library Special Revenue Fund	216,447	—
Capital Projects Fund:		
Open Space Preservation Fund:		
General Fund	68,170	—
	<b>873,131</b>	<b>694</b>
 <b>Total All Funds</b>	<b>\$ 2,494,487</b>	<b>\$ 2,494,487</b>

The General Fund transfer to the Fire Special Revenue Fund was made to pay the amount budgeted for 2010 to support Township fire expenditures. The General Fund transfer to the Dam Major Repair Fund was made to maintain a previously agreed-upon level of fund balance in the Dam Major Repair Fund. The General Fund transfers to and from the Open Spaces Special Revenue and Capital Projects Funds were made to pay the previously agreed-upon amounts to fund park land capital outlays. All of the transfers to the Debt Service Fund were made to fund required 2010 principal and interest payments.

**CASCADE CHARTER TOWNSHIP**  
**Notes to Basic Financial Statements**  
**December 31, 2010**

**Note E – General Fixed Assets**

Capital asset activity for the year ended December 31, 2010 was as follows:

	<u>Balances</u> <u>January 1, 2010</u>	<u>Additions</u>	<u>Deductions</u>	<u>Balances</u> <u>December 31, 2010</u>
<b>Governmental Activities</b>				
Capital assets not being depreciated:				
Land	\$ 9,650,440	\$ —	\$ —	\$ 9,650,440
Capital assets being depreciated:				
Land improvements	6,768,818	299,852	—	7,068,670
Infrastructure	1,400,000	—	—	1,400,000
Buildings and improvements	8,257,841	46,141	—	8,303,982
Furniture and equipment	942,136	8,630	5,000	945,766
Vehicles	<u>1,506,318</u>	<u>414,895</u>	<u>284,270</u>	<u>1,636,943</u>
Total capital assets being depreciated	<u>18,875,113</u>	<u>\$769,518</u>	<u>\$ 289,270</u>	<u>19,355,361</u>
Less accumulated depreciation for:				
Land improvements	2,779,226	\$350,834	\$ —	3,130,060
Infrastructure	672,000	28,000	—	700,000
Buildings and improvements	2,032,189	199,950	—	2,232,139
Furniture and equipment	407,885	74,954	5,000	477,839
Vehicles	<u>862,105</u>	<u>68,842</u>	<u>214,916</u>	<u>716,031</u>
Total accumulated depreciation, net	<u>6,753,405</u>	<u>\$722,580</u>	<u>\$ 219,916</u>	<u>7,256,069</u>
Total capital assets being depreciated, net	<u>12,121,708</u>			<u>12,099,292</u>
<b>Net Capital Assets -</b>				
<b>Governmental Activities</b>	<u>\$ 21,772,148</u>			<u>\$ 21,749,732</u>

Depreciation expense was charged to Township activities as follows:

General government	\$ 83,233
Public safety	128,064
Recreation and cultural	<u>511,283</u>
	<u>\$ 722,580</u>

**CASCADE CHARTER TOWNSHIP**  
**Notes to Basic Financial Statements**  
**December 31, 2010**

**Discretely Presented Component Unit**

Capital asset activity for the Downtown Development Authority (DDA) for the year ended December 31, 2010 was as follows:

	<b>Balances</b>			<b>Balances</b>
	<b>January 1, 2010</b>	<b>Additions</b>	<b>Deductions</b>	<b>December 31, 2010</b>
Capital assets not being depreciated:				
Land	\$ 59,366	\$ —	\$ —	\$ 59,366
Capital assets being depreciated:				
Land improvements	3,534,761	<u>\$ 591,782</u>	<u>\$ —</u>	4,126,543
Less accumulated depreciation	<u>1,150,362</u>	<u>\$ 165,059</u>	<u>\$ —</u>	<u>1,315,421</u>
Total capital assets being depreciated, net	<u>2,384,399</u>			<u>2,811,122</u>
<b>Net DDA Capital Assets</b>	<u><u>\$ 2,443,765</u></u>			<u><u>\$ 2,870,488</u></u>

**Note F – Deferred Revenue/Special Assessments Receivable**

Deferred revenue of the General Fund and the Fire, Police, Library, Pathways and Open Space Special Revenue Funds represents 2010 property tax levies that became due December 31, 2010, and are levied for 2011 operations.

Deferred revenue of the Improvement Revolving Special Revenue and Debt Service Funds represents the uncollected balances of special assessment rolls levied on benefiting water and sewer customers in the Township. As these special assessments are collected, they are recognized as revenues and credited at that time to fund balances.

**CASCADE CHARTER TOWNSHIP**  
**Notes to Basic Financial Statements**  
**December 31, 2010**

**Note G – Long-term Debt**

Amounts available and to be provided for long-term debt at December 31, 2010 are summarized as follows:

	<u>Bond Issues</u>	<u>Municipal Purchase Notes</u>	<u>Installment Purchase Agreements</u>	<u>Accumulated Vacation, Sick and Comp. Time</u>	<u>Total</u>
<b><u>Primary Government</u></b>					
<b>Amounts Available For Retirement of Long-term Debt</b>					
Debt Service Funds	\$ —	\$ —	\$ —	\$ —	\$ —
<b>Amounts To Be Provided For Retirement of Long-term Debt</b>					
General Fund	460,635	465,000	—	33,792	959,427
Special Revenue Funds:					
Fire Fund	420,745	—	129,413	28,152	578,310
Improvement Revolving Fund	1,210,000	—	—	—	1,210,000
Library Fund	923,620	—	—	—	923,620
Pathways Fund	1,330,000	1,665,000	—	—	2,995,000
Open Space Fund	4,430,000	—	—	—	4,430,000
<b>Total Primary Government</b>	<u>8,775,000</u>	<u>2,130,000</u>	<u>129,413</u>	<u>61,944</u>	<u>11,096,357</u>
<b><u>Discretely Presented Component Unit</u></b>					
<b>Amounts To Be Provided For Retirement of Long-term Debt</b>					
Downtown Development Authority	912,000	—	—	—	912,000
<b>Total Amounts Available and To Be Provided</b>	<u>\$9,687,000</u>	<u>\$2,130,000</u>	<u>\$ 129,413</u>	<u>\$ 61,944</u>	<u>\$12,008,357</u>

**CASCADE CHARTER TOWNSHIP**  
**Notes to Basic Financial Statements**  
**December 31, 2010**

Changes in long-term debt for the year ended December 31, 2010 are summarized as follows:

	<u>Debt Outstanding Jan. 1, 2010</u>	<u>Debt Added</u>	<u>Debt Retired</u>	<u>Debt Outstanding Dec. 31, 2010</u>
<b><u>Primary Government</u></b>				
<b>Bond Issues</b>				
General obligation:				
September 26, 2002	\$ 965,000	\$ —	\$ 15,000	\$ 950,000
September 26, 2002	545,000	—	60,000	485,000
November 19, 2002	885,000	—	160,000	725,000
January 12, 2005	425,000	—	45,000	380,000
Building Authority:				
May 1, 1994	180,000	—	180,000	—
February 1, 1997	170,000	—	170,000	—
February 5, 2003 (General)	548,678	—	88,043	460,635
February 5, 2003 (Fire)	501,165	—	80,420	420,745
February 5, 2003 (Library)	1,100,157	—	176,537	923,620
June 2, 2009	4,430,000	—	—	4,430,000
<b>Municipal Purchase Notes</b>				
Pedestrian Pathways:				
November 1, 1999	685,000	—	685,000	—
November 14, 2000	725,000	—	725,000	—
March 6, 2002	525,000	—	65,000	460,000
October 1, 2010 Refunding	—	1,205,000	—	1,205,000
Leslie E. Tassell Park:				
March 6, 2002 (General)	530,000	—	65,000	465,000
<b>Installment Purchase Agreements</b>				
Vehicles:				
December 29, 2005	155,295	—	25,882	129,413
<b>Accumulated Vacation Pay</b>	20,536	132,653	133,806	19,383
<b>Accumulated Sick Leave</b>	33,812	7,953	8,399	33,366
<b>Accumulated Compensation Time</b>	20,590	12,922	24,317	9,195
<b>Total Primary Government</b>	<u>12,445,233</u>	<u>1,358,528</u>	<u>2,707,404</u>	<u>11,096,357</u>
<b><u>Discretely Presented Component Unit</u></b>				
<b>Bond Issues</b>				
Tax Increment Financing Authority:				
December 1, 2000	955,000	—	955,000	—
Development Refunding Bonds:				
October 1, 2010	—	912,000	—	912,000
<b>Total Long-term Debt</b>	<u>\$13,400,233</u>	<u>\$2,270,528</u>	<u>\$ 3,662,404</u>	<u>\$12,008,357</u>

**CASCADE CHARTER TOWNSHIP**  
**Notes to Basic Financial Statements**  
**December 31, 2010**

Long-term bonds, notes and installment purchase agreements at December 31, 2010 are comprised of the following:

	<u>Final Maturity Dates</u>	<u>Interest Rates</u>	<u>Outstanding Balance</u>	<u>Amount Due Within One Year</u>
<b><u>Primary Government</u></b>				
<b>General Obligation Bonds</b>				
\$970K 2002 Pathways Improvement: Annual maturities of \$25K to \$290K	Nov. 1, 2017	3.40 - 4.20	\$ 950,000	\$ 25,000
\$955K 2002 Water & Sewer Improvement: Annual maturities of \$60K to \$80K	Nov. 1, 2017	3.40 - 4.20	485,000	60,000
\$1,935K 2002 Refunding: Annual maturities of \$170K to \$190K	Dec. 1, 2014	3.60 - 4.00	725,000	170,000
\$560K 2005 Pathways Improvement: Annual maturities of \$50K to \$60K	Nov. 1, 2017	3.65 - 4.10	380,000	50,000
<b>Building Authority Bonds</b>				
\$1,060K 2003 Township Capital Outlay Refunding: Annual maturities of \$24K to \$108K	Aug. 1, 2016	3.40 - 4.00	460,635	90,595
\$969K 2003 Fire Station Refunding: Annual maturities of \$22K to \$99K	Aug. 1, 2016	3.40 - 4.00	420,745	82,750
\$2,126K 2003 Library Building Refunding: Annual maturities of \$49K to \$217K	Aug. 1, 2016	3.40 - 4.00	923,620	181,655
\$4,430K 2009 Township Open Space and Parkland Improvements: Annual maturities of \$185K to \$340K	May 1, 2028	2.00 - 4.50	4,430,000	185,000
<b>Municipal Purchase Notes</b>				
\$965K 2002 Pathways Improvement: Annual maturities of \$70K to \$85K	Nov. 1, 2016	4.20 - 4.70	460,000	70,000
\$1,205K Refunding Notes, Series 2010: Annual maturities of \$130K to \$275K	Nov. 1, 2015	1.60 – 2.45	1,205,000	258,000
\$980K 2002 Tassell Park Improvement: Annual maturities of \$70K to \$85K	Nov. 1, 2016	4.20 - 4.70	465,000	70,000
<b>Installment Purchase Agreements</b>				
\$259K 2005 Vehicle Purchase: Annual maturities of \$25,883	June 1, 2015	4.20	129,413	25,883
<b>Accumulated Employee Benefits</b>				
Vacation, sick and compensation time	N/A	N/A	61,944	13,000
<b>Total Primary Government</b>			<u>11,096,357</u>	<u>1,281,883</u>
<b><u>Discretely Presented Component Unit</u></b>				
<b>Tax Increment Financing Authority Bonds</b>				
\$912K Refunding Notes, Series 2010: Annual maturities of \$79K to 103K	Oct. 1, 2020	1.60 – 3.65	912,000	79,000
<b>Total Long-term Debt</b>			<u>\$ 12,008,357</u>	<u>\$ 1,360,883</u>

**CASCADE CHARTER TOWNSHIP**  
**Notes to Basic Financial Statements**  
**December 31, 2010**

The General Obligation Bonds are backed by the limited tax, full faith and credit of the Township. Debt service requirements are funded by ad valorem property tax levies, investment earnings and hookup charges.

The Building Authority Bonds are backed by the limited tax, full faith and credit of the Township. Debt service requirements are funded by ad valorem property tax levies and lease payments from the Township.

The Special Assessment Bonds are backed by the limited tax, full faith and credit of the Township. Debt service requirements are funded through special assessments levied against properties deemed to benefit from these public improvements.

The Municipal Purchase Notes are backed by the limited tax, full faith and credit of the Township. Debt service requirements are funded by ad valorem property tax levies and investment earnings.

The Installment Purchase Agreements will be repaid by the Fire Special Revenue Fund of the Township. Debt service requirements are funded by ad valorem property tax levies and investment earnings.

The accumulated vacation, sick and compensation time pay liability will be liquidated by the Township's General Fund and Fire and Inspections Special Revenue Funds.

The annual requirements to pay principal and interest on long-term bonds and notes outstanding for the Primary Government are as follows:

<u>Year Ending December 31</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2011	\$ 1,268,883	\$ 400,420	\$ 1,669,303
2012	1,358,882	360,779	1,719,661
2013	1,404,883	318,528	1,723,411
2014	1,510,882	272,019	1,782,901
2015	940,883	219,442	1,160,325
2016	865,000	184,983	1,049,983
2017	645,000	150,034	795,034
2018	225,000	124,193	349,193
2019	230,000	115,745	345,745
2020	240,000	106,576	346,576
2021	250,000	96,588	346,588
2022	260,000	85,810	345,810
2023	275,000	74,307	349,307
2024	285,000	62,267	347,267
2025	300,000	49,690	349,690
2026	310,000	36,420	346,420
2027	325,000	22,450	347,450
2028	340,000	7,650	347,650
	<u>\$11,034,413</u>	<u>\$ 2,687,901</u>	<u>\$13,722,314</u>

**CASCADE CHARTER TOWNSHIP**  
**Notes to Basic Financial Statements**  
**December 31, 2010**

On October 1, 2010, the Township issued \$1,205,000 in municipal purchase refunding notes to advance refund \$1,180,000 of outstanding 1999 and 2000 municipal purchase notes with average interest rates of 5.301229%. The average interest rate of the refunding purchase notes was 1.890273% resulting in a total net present value savings of \$34,798 or 5.079937%. The net proceeds of \$1,447,359 after bond issuance costs of \$24,086 and Township contribution of \$266,445 were deposited with an escrow agent and used to purchase United States Treasury Securities. Under the terms of the agreement these securities, together with the interest earned to maturity, will be sufficient to pay principal and interest as it becomes due. This procedure relieves the Township from being primarily liable for the debt and the Township is virtually assured of not being required to make further payments with respect to the debt. These funds are not commingled with other funds and cannot be redeemed prior to maturity. Excess funds of \$914 were returned to the Township upon final payment of outstanding principal and interest on November 1, 2010. This defeasance procedure allows the Township to remove the related assets and liability from its financial statement, which it has done.

The annual requirements to pay principal and interest on long-term bonds outstanding for the Component Unit (Downtown Development Authority) are as follows:

<b>Year Ending December 31</b>	<b>Principal</b>	<b>Interest</b>	<b>Total</b>
2011	\$ 79,000	\$ 24,102	\$ 103,102
2012	85,000	22,838	107,838
2013	88,000	21,392	109,392
2014	86,000	19,721	105,721
2015	89,000	17,957	106,957
2016	91,000	15,777	106,777
2017	94,000	13,229	107,229
2018	97,000	10,362	107,362
2019	100,000	7,209	107,209
2020	103,000	3,759	106,759
	<u>\$ 912,000</u>	<u>\$ 156,346</u>	<u>\$ 1,068,346</u>

On October 1, 2010, the Township Downtown Development Authority issued \$912,000 in development refunding bonds to advance refund \$890,000 of outstanding 2000 tax increment financing bonds with an average interest rate of 5.204186%. The average interest rate of the development refunding bonds was 2.999741% resulting in a total net present value savings of \$79,235 or 8.902846%. The net proceeds of \$894,407 after bond issuance costs of \$21,408 and Township contribution of \$3,815 were deposited with an escrow agent and used to purchase United States Treasury Securities. Under the terms of the agreement these securities, together with the interest earned to maturity, will be sufficient to pay principal and interest as it becomes due. This procedure relieves the Township from being primarily liable for the debt and the Township is virtually assured of not being required to make further payments with respect to the debt. These funds are not commingled with other funds and cannot be redeemed prior to maturity. Excess funds of \$592 were returned to the Township upon final payment of outstanding principal and interest on November 1, 2010. This defeasance procedure allows the Township to remove the related assets and liability from its financial statement, which it has done.

**CASCADE CHARTER TOWNSHIP**  
**Notes to Basic Financial Statements**  
**December 31, 2010**

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**Note H – Retirement Plans**

**Defined Benefit Pension Plan**

The Township participates in an agent multiple-employer defined benefit pension plan with the Municipal Employees’ Retirement System (MERS). The system provides the following provisions: normal retirement, deferred retirement, service retirement allowance, disability retirement allowance, non-duty and duty death allowances and post-retirement adjustments to plan members and their beneficiaries. The most recent period for which actuarial data was available was as of December 31, 2008.

MERS was organized pursuant to Section 12a of Act 156, Public Acts of 1851 (MSA 5.333(a); MCLA 46.12(a), as amended, State of Michigan. MERS is regulated under Act 427 of the Public Acts of 1984, sections of which have been approved by the State Pension Commission. MERS issues a publicly available financial report that includes financial statements and required supplemental information for the retirement system. That report may be obtained by writing to Municipal Employees Retirement System of Michigan, 447 Canal Road, Lansing, MI 48917-9755.

MERS members are required to contribute a varying amount depending upon which plan they fall under. Township employee contributions for 2010 were 6.09% of covered payroll. The Township was required to contribute at an actuarially determined rate of 10.98% during 2010. Cascade Township actually contributed 10% of covered payroll in 2010. The contribution requirements of plan members and the commission are established and may be amended by MERS.

For the year ended December 31, 2010, the Township’s contributions totaling \$204,438 were made in accordance with contribution requirements determined by an actuarial valuation of the plan as of December 31, 2008. Employee contributions totaled \$124,503. The employer contribution rate has been determined using the entry age normal cost funding method. Under the entry age normal cost funding method, the total employer contribution is comprised of the normal cost. The employer normal cost is, for each employee, the level percentage of payroll contribution (from entry age to retirement) required to accumulate sufficient assets at the member’s retirement to pay for his projected benefit. Significant actuarial assumptions used included (a) 8.0% long-term net investment rate of return, (b) projected salary increases of 4.50% per year plus a percentage based on an age-related scale to reflect merit, longevity and promotional salary increases and (c) 4.50% per year cost-of-living adjustments. The actuarial value of MERS assets was determined using techniques that smooth the effects of short-term volatility in the market value of investments over a five-year period.

Trend information for the Cascade Township MERS pension plan using the entry age normal actuarial method is presented as follows:

<b>Valuation Year Ended December 31</b>	<b>Fiscal Year Ended December 31</b>	<b>Annual Pension Cost (APC)</b>	<b>Percentage of APC Contributed</b>	<b>Net Pension Obligation</b>
2005	2007	\$210,082	100%	—
2006	2008	211,361	100%	—
2007	2009	204,333	100%	—
2008	2010	204,438	100%	—

**CASCADE CHARTER TOWNSHIP**  
**Notes to Basic Financial Statements**  
**December 31, 2010**

As of December 31, 2008, the most recent actuarial valuation date, the plan was 70% funded. The actuarial accrued liability for benefits was \$5,559,371, and the actuarial value of assets was \$3,876,616, resulting in an unfunded actuarial accrued liability (UAAL) of \$1,682,755. The covered payroll (annual payroll of active employees covered by the plan) was \$2,044,379 and the ratio of the UAAL to the covered payroll was 82%.

The schedule of funding progress, presented as Required Supplementary Information following the notes to the financial statements, presents multiyear trend information about whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liability for benefits.

**Defined Contribution Pension Plan**

The Township also participates in a defined contribution pension plan, the Cascade Charter Township Group Pension Plan, for the Township Board of Trustees and one employee, administered through an insurance company. Township contributions at 10% of wages totaled \$8,872 for 2010.

**Note I – Lease Agreement**

The Township entered into a renewed agreement in 2005, which provides for the leasing of the Cascade Dam to a private company for the purpose of generating and selling hydroelectric power. The lease term is fourteen years (through 2018) with annual base rentals of \$60,000 plus an annual maintenance reserve fee of \$5,000, which will be collected by the Township General Fund. Twenty-five percent of this revenue (\$15,000) plus the \$5,000 maintenance reserve fee is set aside each year in the Cascade Dam Major Repair Fund. At December 31, 2010, the Cascade Dam Major Repair Fund had accumulated \$301,143.

**Note J – Stewardship, Compliance and Accountability**

The following Township funds had actual expenditures exceed final budgeted expenditures for the year ended December 31, 2010:

	<b>Budget</b>	<b>Actual</b>	<b>Unfavorable Variance</b>
<b>General Fund</b>			
Public works:			
Street lighting	\$ 128,500	\$ 145,332	\$ 16,832
<b>Special Revenue Funds</b>			
Police Fund:			
Public safety:			
Law enforcement	748,193	753,811	5,618
Open Space Fund:			
Recreational and cultural:			
Parks and recreation	—	3,655	3,655

## **SUPPLEMENTAL INFORMATION**

**REQUIRED SUPPLEMENTARY INFORMATION**

**CASCADE CHARTER TOWNSHIP**  
**Schedule of Funding Progress**  
**December 31, 2010**

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<b>Valuation Year Ended December 31</b>	<b>Actuarial Accrued Liability</b>	<b>Actuarial Value of Assets</b>	<b>Funded Ratio</b>	<b>Unfunded Actuarial Accrued Liability</b>	<b>Covered Payroll</b>	<b>UAAL as Percent of Covered Payroll</b>
2004	\$ 3,689,877	\$ 2,105,082	59%	\$ 1,524,795	\$ 2,138,869	71%
2005	4,154,374	2,508,939	60%	1,645,435	2,094,508	78%
2006	4,643,462	3,043,515	66%	1,599,947	2,113,610	75%
2007	5,054,324	3,531,059	70%	1,523,265	2,043,327	74%
2008	5,559,371	3,876,616	70%	1,682,755	2,044,379	82%

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## **GENERAL FUND**

To account for resources traditionally associated with governments which are not required to be accounted for in another fund.

**CASCADE CHARTER TOWNSHIP  
General Fund  
Comparative Balance Sheet  
December 31, 2010 and 2009**

	2010	2009
<b>Assets</b>		
Cash equivalents, deposits and investments	\$ 5,033,864	\$ 3,349,846
Receivables:		
Taxes	917,108	1,042,354
Accounts	96,655	83,957
Due from other funds	622,707	611,065
Due from other governmental units	180,808	325,025
Prepaid expenditures	13,162	969
	<b>\$ 6,864,304</b>	<b>\$ 5,413,216</b>
 <b>Liabilities and Fund Balances</b>		
<b>Liabilities</b>		
Accounts payable	\$ 75,238	\$ 43,559
Due to other funds	3,750	12,585
Deferred revenue	1,536,531	1,673,033
	<b>1,615,519</b>	<b>1,729,177</b>
 <b>Fund Balances</b>		
Unreserved:		
Undesignated	5,248,785	3,684,039
	<b>\$ 6,864,304</b>	<b>\$ 5,413,216</b>

**CASCADE CHARTER TOWNSHIP**  
**General Fund**  
**Comparative Schedule of Revenues**  
**For the years ended December 31, 2010 and 2009**

	2010	2009
<b>Taxes:</b>		
Current property taxes	\$ 1,324,829	\$ 1,347,743
Hydrant rental assessment	39,798	40,445
Street lighting assessment	77,793	75,605
Delinquent property taxes	9,582	9,725
Industrial facilities taxes	15,618	18,096
Interest and penalties on taxes	20,915	16,633
Tax administration fees	510,460	476,308
	<u>1,998,995</u>	<u>1,984,555</u>
<b>Licenses and permits:</b>		
Cablevision fees	287,898	266,767
Soil erosion fees	7,187	3,202
Dog licenses	259	320
Other permits	-	200
	<u>295,344</u>	<u>270,489</u>
<b>State sources:</b>		
Sales taxes	979,996	926,323
PA 48/Metro Authority	13,514	13,007
	<u>993,510</u>	<u>939,330</u>
<b>Charges for services:</b>		
Planning and zoning fees	14,136	18,249
Summer tax collection fees	25,043	25,038
P.A. 198 tax application fees	4,000	1,000
Yard waste tag fees	2,012	3,083
Sewer and water implementation fees	8,959	3,180
Grave openings	11,025	14,295
Cemetery care fees	-	5,320
Passport application fees	13,850	14,225
Sale of printed materials	104	272
	<u>79,129</u>	<u>84,662</u>
<b>Interest and rentals:</b>		
Interest on deposits and investments	43,520	38,185
Rental income	170,342	159,537
	<u>213,862</u>	<u>197,722</u>
<b>Other revenue:</b>		
Sale of assets	150	400
Contributions	31,409	26,705
Interfund reimbursements	38,428	42,688
Park income	4,840	5,165
Reimbursements	4,663	5,588
Refunds and rebates	5,252	3,625
Other	58,574	4,820
	<u>143,316</u>	<u>88,991</u>
<b>Total Revenues</b>	<u><u>\$ 3,724,156</u></u>	<u><u>\$ 3,565,749</u></u>

**CASCADE CHARTER TOWNSHIP**  
**General Fund**  
**Comparative Schedule of Expenditures**  
**For the years ended December 31, 2010 and 2009**

	2010	2009
Current:		
General government:		
Township board:		
Personnel services	\$ 20,580	\$ 20,378
Other services and charges	14,735	14,477
	<u>35,315</u>	<u>34,855</u>
Supervisor:		
Personnel services	10,100	9,998
Other services and charges	391	1,042
	<u>10,491</u>	<u>11,040</u>
Manager:		
Personnel services	135,159	133,014
Other services and charges	6,241	7,041
	<u>141,400</u>	<u>140,055</u>
Clerk:		
Personnel services	65,843	66,068
Other services and charges	2,165	1,967
	<u>68,008</u>	<u>68,035</u>
Treasurer:		
Personnel services	99,133	93,967
Other services and charges	5,395	4,039
Capital outlay	1,479	1,095
	<u>106,007</u>	<u>99,101</u>
Assessor:		
Personnel services	158,339	142,135
Supplies	654	613
Other services and charges	15,238	19,114
	<u>174,231</u>	<u>161,862</u>
Elections:		
Personnel services	4,315	966
Supplies	918	256
Other services and charges	18,503	2,838
	<u>23,736</u>	<u>4,060</u>
General administration:		
Personnel services	55,930	53,172
Supplies	21,718	19,671
Other services and charges	323,302	367,106
Capital outlay	216	2,248
	<u>401,166</u>	<u>442,197</u>
Buildings and grounds:		
Personnel services	140,046	134,512
Supplies	969	1,247
Other services and charges	147,437	147,815
Capital outlay	268	-
	<u>288,720</u>	<u>283,574</u>
Cemetery:		
Other services and charges	3,610	3,526
Total general government	<u>1,252,684</u>	<u>1,248,305</u>

(Continued)

**CASCADE CHARTER TOWNSHIP**  
**General Fund**  
**Comparative Schedule of Expenditures**  
**For the years ended December 31, 2010 and 2009**

	<u>2010</u>	<u>2009</u>
Public works:		
Drains:		
Other services and charges	\$ 9,236	\$ 18,040
Highways, streets and bridges:		
Capital outlay	240,492	265,813
Street lighting:		
Other services and charges	144,180	125,000
Capital outlay	1,152	1,144
	<u>145,332</u>	<u>126,144</u>
Hydrant rental:		
Other services and charges	38,960	38,960
Sanitation services:		
Other services and charges	50,032	48,800
Total public works	<u>484,052</u>	<u>497,757</u>
Community and economic development:		
Planning:		
Personnel services	117,614	112,418
Supplies	-	78
Other services and charges	13,276	20,239
	<u>130,890</u>	<u>132,735</u>
Zoning:		
Personnel services	1,100	830
Total community and economic development	<u>131,990</u>	<u>133,565</u>
Recreation and cultural:		
Parks and recreation:		
Supplies	2,719	1,791
Other services and charges	35,149	22,570
Capital outlay	-	704
	<u>37,868</u>	<u>25,065</u>
Historical:		
Supplies	2,907	1,577
Total recreation and cultural	<u>40,775</u>	<u>26,642</u>
Other township:		
Personal services	230,409	230,748
Other services and charges	101,539	159,027
Total other township	<u>331,948</u>	<u>389,775</u>
Capital outlay	91,848	13,157
Debt service:		
Principal repayment	65,000	65,000
Interest and fiscal charges	24,385	26,985
Total debt service	<u>89,385</u>	<u>91,985</u>
<b>Total Expenditures</b>	<u><u>\$ 2,422,682</u></u>	<u><u>\$ 2,401,186</u></u>

## **NONMAJOR GOVERNMENTAL FUNDS**

**CASCADE CHARTER TOWNSHIP**  
**Nonmajor Governmental Funds**  
**Combining Balance Sheet**  
**December 31, 2010**

	Special Revenue		Debt Service	Capital Projects
	Dam Major Repair	HAZMAT	1995-A	Open Space Preservation
<b>Assets</b>				
Cash equivalents, deposits and investments	\$ 354,691	\$ 58,279	\$ -	\$ 216,693
Due from other funds	3,750	-	-	-
<b>Total Assets</b>	<b><u>\$ 358,441</u></b>	<b><u>\$ 58,279</u></b>	<b><u>\$ -</u></b>	<b><u>\$ 216,693</u></b>
<b>Liabilities and Fund Balances</b>				
<b>Liabilities</b>				
Accounts payable	\$ 57,298	\$ -	\$ -	\$ -
<b>Fund Balances</b>				
Reserved for:				
Debt service	-	-	-	-
Unreserved:				
Designated	301,143	-	-	216,693
Undesignated	-	58,279	-	-
<b>Total Fund Balances</b>	<b><u>301,143</u></b>	<b><u>58,279</u></b>	<b><u>-</u></b>	<b><u>216,693</u></b>
<b>Total Liabilities and Fund Balances</b>	<b><u>\$ 358,441</u></b>	<b><u>\$ 58,279</u></b>	<b><u>\$ -</u></b>	<b><u>\$ 216,693</u></b>

<u>Permanent Cemetery Perpetual Care</u>	<u>Total</u>
\$ 72,542	\$ 702,205
-	3,750
<u>\$ 72,542</u>	<u>\$ 705,955</u>
<u>\$ -</u>	<u>\$ 57,298</u>
-	-
72,542	590,378
-	58,279
<u>72,542</u>	<u>648,657</u>
<u>\$ 72,542</u>	<u>\$ 705,955</u>

**CASCADE CHARTER TOWNSHIP**  
**Nonmajor Governmental Funds**  
**Combining Statement of Revenues, Expenditures and Changes in Fund Balances**  
**For the year ended December 31, 2010**

	Special Revenue		Debt Service	
	Dam Major Repair	HAZMAT	1995-A	Building Authority
<b>Revenues</b>				
Charges for services	\$ -	\$ 6,000	\$ -	\$ -
Interest and rentals	3,049	558	-	-
Other	-	-	-	-
<b>Total Revenues</b>	<u>3,049</u>	<u>6,558</u>	<u>-</u>	<u>-</u>
<b>Expenditures</b>				
Current:				
General government	57,298	-	-	-
Public safety	-	2,694	-	-
Debt service:				
Principal repayment	-	-	-	695,000
Interest and fiscal charges	-	-	-	89,961
<b>Total Expenditures</b>	<u>57,298</u>	<u>2,694</u>	<u>-</u>	<u>784,961</u>
<b>Excess (Deficiency) of Revenues Over Expenditures</b>	<u>(54,249)</u>	<u>3,864</u>	<u>-</u>	<u>(784,961)</u>
<b>Other Financing Sources (Uses)</b>				
Transfers in	20,000	-	-	784,961
Transfers out	-	-	(694)	-
<b>Total Other Financing Sources (Uses)</b>	<u>20,000</u>	<u>-</u>	<u>(694)</u>	<u>784,961</u>
<b>Net Change in Fund Balances</b>	<u>(34,249)</u>	<u>3,864</u>	<u>(694)</u>	<u>-</u>
<b>Fund Balances, Beginning of Year</b>	<u>335,392</u>	<u>54,415</u>	<u>694</u>	<u>-</u>
<b>Fund Balances, End of Year</b>	<u><u>\$ 301,143</u></u>	<u><u>\$ 58,279</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>

Capital Projects	Permanent Cemetery Perpetual Care	Total
\$ -	\$ 2,840	\$ 8,840
1,553	1,315	6,475
68,170	-	68,170
69,723	4,155	83,485
-	-	57,298
-	-	2,694
-	-	695,000
-	-	89,961
-	-	844,953
69,723	4,155	(761,468)
68,170	-	873,131
-	-	(694)
68,170	-	872,437
137,893	4,155	110,969
78,800	68,387	537,688
<u>\$ 216,693</u>	<u>\$ 72,542</u>	<u>\$ 648,657</u>

**CASCADE CHARTER TOWNSHIP**  
**Cascade Dam Major Repair Special Revenue Fund**  
**Schedule of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual**  
**For the year ended December 31, 2010**

	<u>Budget</u>	<u>Actual</u>	<u>Variance</u>
<b>Revenues</b>			
Interest and rentals	\$ 3,500	\$ 3,049	\$ (451)
<b>Expenditures</b>			
Current:			
General government	65,000	57,298	7,702
<b>Excess (Deficiency) of Revenues Over Expenditures</b>	<u>(61,500)</u>	<u>(54,249)</u>	<u>7,251</u>
<b>Other Financing Sources</b>			
Transfers in	20,000	20,000	-
<b>Net Change in Fund Balances</b>	(41,500)	(34,249)	7,251
<b>Fund Balances, Beginning of Year</b>	<u>335,392</u>	<u>335,392</u>	<u>-</u>
<b>Fund Balances, End of Year</b>	<u>\$ 293,892</u>	<u>\$ 301,143</u>	<u>\$ 7,251</u>

**CASCADE CHARTER TOWNSHIP**  
**HAZMAT Special Revenue Fund**  
**Schedule of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual**  
**For the year ended December 31, 2010**

	<u>Budget</u>	<u>Actual</u>	<u>Variance</u>
<b>Revenues</b>			
Charges for services	\$ 6,725	\$ 6,000	\$ (725)
Interest and rentals	550	558	8
<b>Total Revenues</b>	<u>7,275</u>	<u>6,558</u>	<u>(717)</u>
<b>Expenditures</b>			
Current:			
Public safety	<u>8,400</u>	<u>2,694</u>	<u>5,706</u>
<b>Net Change in Fund Balances</b>	(1,125)	3,864	4,989
<b>Fund Balances, Beginning of Year</b>	<u>54,415</u>	<u>54,415</u>	-
<b>Fund Balances, End of Year</b>	<u><u>\$ 53,290</u></u>	<u><u>\$ 58,279</u></u>	<u><u>\$ 4,989</u></u>

## **SPECIAL REVENUE FUNDS**

*Fire*—to accumulate property tax revenues and interest earnings to maintain the Township Fire Department.

*Police*—to accumulate property tax revenues and interest earnings to support law enforcement in the Township.

*Improvement Revolving*—to accumulate collections of special assessments (hookup fees) for connection to the water and sewer system to be used for sewer and water extension projects.

*Cascade Dam Major Repair*—to accumulate a portion of rental fees reserved from the Cascade Dam operation to be used for major repairs or renovations to the Dam.

*Library*—to accumulate property tax revenues, interest earnings and contributions to be used for library operation and debt service purposes.

*Pathways*—to accumulate property tax revenues and interest earnings to be used for the construction, improvement, maintenance and debt service of the Township pedestrian pathways system.

*Inspections*—to accumulate permit fees to be used for the operation of the Township inspection department.

*HAZMAT*—to accumulate HAZMAT fees from other units to be used for the disposal of hazardous materials.

*Open Space*—to accumulate property tax revenues and interest earnings to be used for the purchase and improvement of Township park land.

**CASCADE CHARTER TOWNSHIP  
Fire Special Revenue Fund  
Comparative Balance Sheet  
December 31, 2010 and 2009**

	2010	2009
<b>Assets</b>		
Cash equivalents, deposits and investments	\$ 2,423,711	\$ 2,385,456
Taxes receivable	997,574	1,097,159
Accounts receivable	-	17
Due from other funds	730,703	729,609
Prepaid expenditures	1,583	1,559
	<b>\$ 4,153,571</b>	<b>\$ 4,213,800</b>
<b>Liabilities and Fund Balances</b>		
<b>Liabilities</b>		
Accounts payable	\$ 37,067	\$ 66,095
Deferred revenue	1,728,278	1,826,768
	<b>1,765,345</b>	<b>1,892,863</b>
<b>Fund Balances</b>		
Unreserved:		
Undesignated	2,388,226	2,320,937
	<b>\$ 4,153,571</b>	<b>\$ 4,213,800</b>

**CASCADE CHARTER TOWNSHIP**  
**Fire Special Revenue Fund**  
**Comparative Schedule of Revenues, Expenditures and Changes in Fund Balances**  
**For the years ended December 31, 2010 and 2009**

	2010	2009
<b>Revenues</b>		
Taxes:		
Current property taxes	\$ 1,793,361	\$ 1,824,379
Delinquent property taxes	13,008	13,165
Industrial facilities taxes	21,142	24,496
Penalties and interest on taxes	1,063	1,121
Total taxes	<u>1,828,574</u>	<u>1,863,161</u>
Fines and forfeitures:		
District court fines	399	17
Interest and rentals:		
Interest on deposits and investments	45,472	36,104
Other revenue:		
Other	1,102	12
Sale of assets	35,600	-
Refunds and rebates	100	197
Total other revenue	<u>36,802</u>	<u>209</u>
<b>Total Revenues</b>	<u>1,911,247</u>	<u>1,899,491</u>
<b>Expenditures</b>		
Current:		
Public safety:		
Fire department:		
Personnel services	1,465,662	1,492,248
Supplies	33,111	32,026
Other services and charges	172,918	189,814
Capital outlay	441,828	56,122
Total public safety	<u>2,113,519</u>	<u>1,770,210</u>
Debt service:		
Principal repayment	25,882	25,882
Interest and fiscal charges	5,957	7,049
Total debt service	<u>31,839</u>	<u>32,931</u>
<b>Total Expenditures</b>	<u>2,145,358</u>	<u>1,803,141</u>
<b>Excess (Deficiency) of Revenues Over Expenditures</b>	<u>(234,111)</u>	<u>96,350</u>
<b>Other Financing Sources (Uses)</b>		
Transfers in	400,000	400,000
Transfers out	(98,600)	(93,811)
<b>Total Other Financing Sources (Uses)</b>	<u>301,400</u>	<u>306,189</u>
<b>Net Change in Fund Balances</b>	67,289	402,539
<b>Fund Balances, Beginning of Year</b>	<u>2,320,937</u>	<u>1,918,398</u>
<b>Fund Balances, End of Year</b>	<u>\$ 2,388,226</u>	<u>\$ 2,320,937</u>

**CASCADE CHARTER TOWNSHIP  
Police Special Revenue Fund  
Comparative Balance Sheet  
December 31, 2010 and 2009**

	2010	2009
<b>Assets</b>		
Cash equivalents, deposits and investments	\$ 1,172,885	\$ 1,278,624
Taxes receivable	348,211	382,973
Due from other funds	255,055	254,673
Prepaid expenditures	1,063	-
	<b>\$ 1,777,214</b>	<b>\$ 1,916,270</b>
<b>Liabilities and Fund Balances</b>		
<b>Liabilities</b>		
Accounts payable	\$ 60,640	\$ 65,494
Deferred revenue	603,266	637,646
	<b>663,906</b>	<b>703,140</b>
<b>Fund balances</b>		
Unreserved:		
Undesignated	1,113,308	1,213,130
	<b>\$ 1,777,214</b>	<b>\$ 1,916,270</b>

**CASCADE CHARTER TOWNSHIP**  
**Police Special Revenue Fund**  
**Comparative Schedule of Revenues, Expenditures and Changes in Fund Balances**  
**For the years ended December 31, 2010 and 2009**

	2010	2009
<b>Revenues</b>		
Taxes:		
Current property taxes	\$ 625,985	\$ 636,813
Delinquent property taxes	4,550	4,618
Industrial facilities taxes	7,380	8,346
Penalties and interest on taxes	373	607
Total taxes	638,288	650,384
Interest and rentals:		
Interest on deposits and investments	15,701	15,135
<b>Total Revenues</b>	653,989	665,519
<b>Expenditures</b>		
Current:		
Law enforcement:		
Other services and charges	753,811	729,569
<b>Net Change in Fund Balances</b>	(99,822)	(64,050)
<b>Fund Balances, Beginning of Year</b>	1,213,130	1,277,180
<b>Fund Balances, End of Year</b>	\$ 1,113,308	\$ 1,213,130

**CASCADE CHARTER TOWNSHIP**  
**Improvement Revolving Special Revenue Fund**  
**Comparative Balance Sheet**  
**December 31, 2010 and 2009**

	2010	2009
<b>Assets</b>		
Cash equivalents, deposits and investments	\$ 1,187,158	\$ 1,338,931
Receivables:		
Accounts	285,548	287,126
Special assessments	3,053,196	3,284,931
Due from other funds	2,775	26,999
<b>Total Assets</b>	<b>\$ 4,528,677</b>	<b>\$ 4,937,987</b>
<b>Liabilities and Fund Balances</b>		
<b>Liabilities</b>		
Accounts payable	\$ -	\$ 2,236
Due to other funds	440	-
Deferred revenue	3,338,089	3,568,506
<b>Total Liabilities</b>	<b>3,338,529</b>	<b>3,570,742</b>
<b>Fund Balances</b>		
Unreserved:		
Designated for capital outlay	1,190,148	1,367,245
<b>Total Liabilities and Fund Balances</b>	<b>\$ 4,528,677</b>	<b>\$ 4,937,987</b>

**CASCADE CHARTER TOWNSHIP**  
**Improvement Revolving Special Revenue Fund**  
**Comparative Schedule of Revenues, Expenditures and Changes in Fund Balances**  
**For the years ended December 31, 2010 and 2009**

	2010	2009
<b>Revenues</b>		
Interest and rentals:		
Interest on deposits and investments	\$ 13,783	\$ 15,614
Interest on special assessments	5,038	5,376
Total interest and rentals	<u>18,821</u>	<u>20,990</u>
Other revenue:		
Special assessments	35,742	24,215
Hookup fees	76,147	20,122
Miscellaneous	-	1,259
Total other revenue	<u>111,889</u>	<u>45,596</u>
<b>Total Revenues</b>	<u>130,710</u>	<u>66,586</u>
<b>Expenditures</b>		
Capital outlay	12,830	2,023
Debt service:		
Principal repayment	220,000	225,000
Interest and fiscal charges	54,315	61,598
Total debt service	<u>274,315</u>	<u>286,598</u>
<b>Total Expenditures</b>	<u>287,145</u>	<u>288,621</u>
<b>Excess (Deficiency) of Revenues Over Expenditures</b>	<u>(156,435)</u>	<u>(222,035)</u>
<b>Other Financing Sources (Uses)</b>		
Transfers in	-	1,118
Transfers out	(20,662)	-
<b>Total Other Financing Sources (Uses)</b>	<u>(20,662)</u>	<u>1,118</u>
<b>Net Change in Fund Balances</b>	<u>(177,097)</u>	<u>(220,917)</u>
<b>Fund Balances, Beginning of Year</b>	<u>1,367,245</u>	<u>1,588,162</u>
<b>Fund Balances, End of Year</b>	<u>\$ 1,190,148</u>	<u>\$ 1,367,245</u>

**CASCADE CHARTER TOWNSHIP**  
**Cascade Dam Major Repair Special Revenue Fund**  
**Comparative Balance Sheet**  
**December 31, 2010 and 2009**

	2010	2009
<b>Assets</b>		
Cash equivalents, deposits and investments	\$ 354,691	\$ 331,642
Due from other funds	3,750	3,750
<b>Total Assets</b>	<b>\$ 358,441</b>	<b>\$ 335,392</b>
 <b>Liabilities and Fund Balances</b>		
<b>Liabilities</b>		
Accounts payable	\$ 57,298	\$ -
<b>Fund Balances</b>		
Unreserved:		
Designated for dam major repair	301,143	335,392
<b>Total Liabilities and Fund Balances</b>	<b>\$ 358,441</b>	<b>\$ 335,392</b>

**CASCADE CHARTER TOWNSHIP**  
**Cascade Dam Major Repair Special Revenue Fund**  
**Comparative Schedule of Revenues, Expenditures and Changes in Fund Balances**  
**For the years ended December 31, 2010 and 2009**

	<u>2010</u>	<u>2009</u>
<b>Revenues</b>		
Interest and rentals:		
Interest on deposits and investments	\$ 3,049	\$ 6,343
<b>Expenditures</b>		
Current:		
Buildings and grounds:		
Other services and charges	57,298	-
<b>Excess (Deficiency) of Revenues Over Expenditures</b>	<u>(54,249)</u>	<u>6,343</u>
<b>Other Financing Sources</b>		
Transfers in	20,000	15,000
<b>Net Change in Fund Balances</b>	(34,249)	21,343
<b>Fund Balances, Beginning of Year</b>	<u>335,392</u>	<u>314,049</u>
<b>Fund Balances, End of Year</b>	<u><u>\$ 301,143</u></u>	<u><u>\$ 335,392</u></u>

**CASCADE CHARTER TOWNSHIP**  
**Library Special Revenue Fund**  
**Comparative Balance Sheet**  
**December 31, 2010 and 2009**

	2010	2009
<b>Assets</b>		
Cash equivalents, deposits and investments	\$ 1,699,196	\$ 1,486,018
Taxes receivable	294,432	323,826
Accounts receivable	-	5,478
Due from other funds	215,663	215,340
<b>Total Assets</b>	<b>\$ 2,209,291</b>	<b>\$ 2,030,662</b>
<b>Liabilities and Fund Balances</b>		
<b>Liabilities</b>		
Accounts payable	\$ 40,667	\$ 9,198
Deferred revenue	510,095	539,165
<b>Total Liabilities</b>	<b>550,762</b>	<b>548,363</b>
<b>Fund Balances</b>		
Unreserved:		
Designated for capital outlay	400,000	400,000
Undesignated	1,258,529	1,082,299
<b>Total Fund Balances</b>	<b>1,658,529</b>	<b>1,482,299</b>
<b>Total Liabilities and Fund Balances</b>	<b>\$ 2,209,291</b>	<b>\$ 2,030,662</b>

**CASCADE CHARTER TOWNSHIP**  
**Library Special Revenue Fund**  
**Comparative Schedule of Revenues, Expenditures and Changes in Fund Balances**  
**For the years ended December 31, 2010 and 2009**

	2010	2009
<b>Revenues</b>		
Taxes:		
Current property taxes	\$ 529,306	\$ 538,462
Delinquent property taxes	3,839	3,886
Industrial facilities taxes	6,240	7,230
Penalties and interest on taxes	314	331
Total taxes	539,699	549,909
Intergovernmental sources:		
Contributions	21,913	21,913
Interest and rentals:		
Interest on deposits and investments	19,247	14,900
Other revenue:		
Donations	2,500	25,800
<b>Total Revenues</b>	<b>583,359</b>	<b>612,522</b>
<b>Expenditures</b>		
Current:		
Recreation and cultural:		
Library:		
Supplies	1,888	1,282
Other services and charges	153,794	181,311
Capital outlay	35,000	723
<b>Total Expenditures</b>	<b>190,682</b>	<b>183,316</b>
<b>Excess of Revenues Over Expenditures</b>	<b>392,677</b>	<b>429,206</b>
<b>Other Financing Sources (Uses)</b>		
Transfers out	(216,447)	(205,930)
<b>Net Change in Fund Balances</b>	<b>176,230</b>	<b>223,276</b>
<b>Fund Balances, Beginning of Year</b>	<b>1,482,299</b>	<b>1,259,023</b>
<b>Fund Balances, End of Year</b>	<b>\$ 1,658,529</b>	<b>\$ 1,482,299</b>

**CASCADE CHARTER TOWNSHIP**  
**Pathways Special Revenue Fund**  
**Comparative Balance Sheet**  
**December 31, 2010 and 2009**

	2010	2009
<b>Assets</b>		
Cash equivalents, deposits and investments	\$ 1,055,855	\$ 1,052,438
Taxes receivable	302,245	332,419
Due from other funds	221,385	221,054
<b>Total Assets</b>	<b>\$ 1,579,485</b>	<b>\$ 1,605,911</b>
<b>Liabilities and Fund Balances</b>		
<b>Liabilities</b>		
Accounts payable	\$ 256	\$ 6
Deferred revenue	523,630	553,473
<b>Total Liabilities</b>	523,886	553,479
<b>Fund Balances</b>		
Unreserved:		
Undesignated	1,055,599	1,052,432
<b>Total Liabilities and Fund Balances</b>	<b>\$ 1,579,485</b>	<b>\$ 1,605,911</b>

**CASCADE CHARTER TOWNSHIP**  
**Pathways Special Revenue Fund**  
**Comparative Schedule of Revenues, Expenditures and Changes in Fund Balances**  
**For the years ended December 31, 2010 and 2009**

	2010	2009
<b>Revenues</b>		
Taxes:		
Current taxes	\$ 543,351	\$ 552,748
Delinquent taxes	3,941	3,988
Industrial facilities taxes	6,406	7,422
Penalties and interest on taxes	322	340
Total taxes	554,020	564,498
Interest and rentals:		
Interest on deposits and investments	10,789	15,682
<b>Total Revenues</b>	564,809	580,180
<b>Expenditures</b>		
Current:		
Recreation and cultural:		
Parks and recreation:		
Other services and charges	78,185	20,041
Capital outlay	-	4,200
Total recreation and cultural	78,185	24,241
Debt service:		
Principal repayment	1,535,000	325,000
Interest and fiscal charges	153,457	167,974
Total debt service	1,688,457	492,974
<b>Total Expenditures</b>	1,766,642	517,215
<b>Excess (Deficiency) of Revenues Over Expenditures</b>	(1,201,833)	62,965
<b>Other Financing Sources</b>		
Refunding bonds issued	1,205,000	-
<b>Net Change in Fund Balances</b>	3,167	62,965
<b>Fund Balances, Beginning of Year</b>	1,052,432	989,467
<b>Fund Balances, End of Year</b>	\$ 1,055,599	\$ 1,052,432

**CASCADE CHARTER TOWNSHIP**  
**Inspections Special Revenue Fund**  
**Comparative Balance Sheet**  
**December 31, 2010 and 2009**

	2010	2009
<b>Assets</b>		
Cash equivalents, deposits and investments	\$ 289,798	\$ 254,314
Accounts receivable	-	810
Prepaid expenditures	613	652
<b>Total Assets</b>	<b>\$ 290,411</b>	<b>\$ 255,776</b>
<b>Liabilities and Fund Balances</b>		
<b>Liabilities</b>		
Accounts payable	\$ 10,456	\$ 17,053
Due to other funds	100	22,582
<b>Total Liabilities</b>	10,556	39,635
<b>Fund Balances</b>		
Unreserved:		
Undesignated	279,855	216,141
<b>Total Liabilities and Fund Balances</b>	<b>\$ 290,411</b>	<b>\$ 255,776</b>

**CASCADE CHARTER TOWNSHIP**  
**Inspections Special Revenue Fund**  
**Comparative Schedule of Revenues, Expenditures and Changes in Fund Balances**  
**For the years ended December 31, 2010 and 2009**

	<u>2010</u>	<u>2009</u>
<b>Revenues</b>		
Licenses and permits:		
Building permits	\$ 66,504	\$ 47,431
Electrical permits	36,853	23,406
Mechanical permits	55,179	37,493
Plumbing permits	21,931	12,869
Permits - other townships	579,674	450,834
Plan reviews	42,258	9,941
Contractor registration fees	9,385	4,980
Total licenses and permits	<u>811,784</u>	<u>586,954</u>
Interest and rentals:		
Interest on deposits and investments	600	657
Other revenue:		
Miscellaneous	1,250	593
<b>Total Revenues</b>	<u>813,634</u>	<u>588,204</u>
<b>Expenditures</b>		
Current:		
Public safety:		
Inspections:		
Personnel services	551,305	595,018
Supplies	5,454	6,014
Other services and charges	190,992	187,701
Capital outlay	2,169	799
<b>Total Expenditures</b>	<u>749,920</u>	<u>789,532</u>
<b>Net Change in Fund Balances</b>	63,714	(201,328)
<b>Fund Balances, Beginning of Year</b>	<u>216,141</u>	<u>417,469</u>
<b>Fund Balances, End of Year</b>	<u>\$ 279,855</u>	<u>\$ 216,141</u>

**CASCADE CHARTER TOWNSHIP  
HAZMAT Special Revenue Fund  
Comparative Balance Sheet  
December 31, 2010 and 2009**

	2010	2009
<b>Assets</b>		
Cash equivalents, deposits and investments	\$ 58,279	\$ 54,667
<b>Liabilities and Fund Balances</b>		
<b>Liabilities</b>		
Accounts payable	\$ -	\$ 252
<b>Fund Balances</b>		
Unreserved:		
Undesignated	58,279	54,415
<b>Total Liabilities and Fund Balances</b>	<b>\$ 58,279</b>	<b>\$ 54,667</b>

**CASCADE CHARTER TOWNSHIP**  
**HAZMAT Special Revenue Fund**  
**Comparative Schedule of Revenues, Expenditures and Changes in Fund Balances**  
**For the years ended December 31, 2010 and 2009**

	<u>2010</u>	<u>2009</u>
<b>Revenues</b>		
Charges for services:		
HAZMAT fees	\$ 6,000	\$ 6,000
Interest and rentals:		
Interest on deposits and investments	<u>558</u>	<u>327</u>
<b>Total Revenues</b>	<u>6,558</u>	<u>6,327</u>
<b>Expenditures</b>		
Current:		
Public safety:		
HAZMAT:		
Other services and charges	72	1,581
Capital outlay	<u>2,622</u>	<u>1,571</u>
<b>Total Expenditures</b>	<u>2,694</u>	<u>3,152</u>
<b>Net Change in Fund Balances</b>	3,864	3,175
<b>Fund Balances, Beginning of Year</b>	<u>54,415</u>	<u>51,240</u>
<b>Fund Balances, End of Year</b>	<u><u>\$ 58,279</u></u>	<u><u>\$ 54,415</u></u>

**CASCADE CHARTER TOWNSHIP  
Open Space Special Revenue Fund  
Comparative Balance Sheet  
December 31, 2010 and 2009**

	2010	2009
<b>Assets</b>		
Cash equivalents, deposits and investments	\$ 659,007	\$ 717,818
Taxes receivable	174,438	191,853
Due from other funds	127,769	127,577
<b>Total Assets</b>	<b>\$ 961,214</b>	<b>\$ 1,037,248</b>
<b>Liabilities and Fund Balances</b>		
<b>Liabilities</b>		
Accounts payable	\$ 2,747	\$ 7,236
Deferred revenue	302,207	319,430
<b>Total Liabilities</b>	304,954	326,666
<b>Fund Balances</b>		
Unreserved:		
Undesignated	656,260	710,582
<b>Total Liabilities and Fund Balances</b>	<b>\$ 961,214</b>	<b>\$ 1,037,248</b>

**CASCADE CHARTER TOWNSHIP**  
**Open Space Special Revenue Fund**  
**Comparative Schedule of Revenues, Expenditures and Changes in Fund Balances**  
**For the years ended December 31, 2010 and 2009**

	2010	2009
<b>Revenues</b>		
Local sources:		
Taxes:		
Current taxes	\$ 313,588	\$ 319,013
Delinquent taxes	2,184	1,998
Industrial facilities taxes	3,697	4,202
Penalties and interest on taxes	149	131
Total taxes	<u>319,618</u>	<u>325,344</u>
Interest and rentals:		
Interest on deposits and investments	1,756	7,251
Other revenue:		
Sale of assets	33,866	-
Total local sources	<u>355,240</u>	<u>332,595</u>
State sources:		
Michigan Natural Resources Trust Fund Grant	1,200,000	-
<b>Total Revenues</b>	<u>1,555,240</u>	<u>332,595</u>
<b>Expenditures</b>		
Current:		
Recreation and cultural:		
Parks and recreation:		
Other services and charges	3,655	92,934
Capital outlay	239,998	3,637,425
Debt service:		
Interest and fiscal charges	165,909	68,726
<b>Total Expenditures</b>	<u>409,562</u>	<u>3,799,085</u>
<b>Excess (Deficiency) of Revenues Over Expenditures</b>	<u>1,145,678</u>	<u>(3,466,490)</u>
<b>Other Financing Sources (Uses)</b>		
Transfers in	-	1,907,942
Bonds issued	-	4,430,000
Bond discount	-	(39,870)
Transfers out	(1,200,000)	(2,121,000)
<b>Total Other Financing Sources (Uses)</b>	<u>(1,200,000)</u>	<u>4,177,072</u>
<b>Net Change in Fund Balances</b>	(54,322)	710,582
<b>Fund Balances, Beginning of Year</b>	<u>710,582</u>	<u>-</u>
<b>Fund Balances, End of Year</b>	<u>\$ 656,260</u>	<u>\$ 710,582</u>

## **DEBT SERVICE FUNDS**

To account for the payment of bonds sold to finance water and sewer construction projects and other Township improvements. Financing is provided by collections of charges imposed for connections, interest earnings and debt service transfers from Township funds.

**CASCADE CHARTER TOWNSHIP**  
**Debt Service Funds**  
**Combining Balance Sheet**  
**December 31, 2010**  
**With comparative totals at December 31, 2009**

	1995 - A	Building Authority	Totals	
			2010	2009
<b>Assets</b>				
Special assessments receivable	\$ -	\$ -	\$ -	\$ 2,820
Due from other funds	-	-	-	694
<b>Total Assets</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,514</b>
<b>Liabilities and Fund Balances</b>				
<b>Liabilities</b>				
Deferred revenue	\$ -	\$ -	\$ -	\$ 2,820
<b>Fund Balances</b>				
Reserved for debt service	-	-	-	694
<b>Total Liabilities and Fund Balances</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,514</b>

**CASCADE CHARTER TOWNSHIP**  
**Debt Service Funds**  
**Combining Schedule of Revenues, Expenditures and Changes in Fund Balances**  
**For the year ended December 31, 2010**  
**With comparative totals for the year ended December 31, 2009**

	1995 - A	Building Authority	Totals	
			2010	2009
<b>Revenues</b>				
Interest and rentals:				
Interest on deposits and investments	\$ -	\$ -	\$ -	\$ 935
Interest on special assessments	-	-	-	224
<b>Total interest and rentals</b>	-	-	-	1,159
Other revenue:				
Special assessments	-	-	-	470
<b>Total Revenues</b>	-	-	-	1,629
<b>Expenditures</b>				
Debt service:				
Principal repayment	-	695,000	695,000	516,000
Interest and fiscal charges	-	89,961	89,961	117,899
<b>Total Expenditures</b>	-	784,961	784,961	633,899
<b>Excess (Deficiency) of Revenues Over Expenditures</b>	-	(784,961)	(784,961)	(632,270)
<b>Other Financing Sources (Uses)</b>				
Transfers in	-	784,961	784,961	564,269
Transfers out	(694)	-	(694)	(1,118)
<b>Total Other Financing Sources (Uses)</b>	(694)	784,961	784,267	563,151
<b>Net Change in Fund Balances</b>	(694)	-	(694)	(69,119)
<b>Fund Balances, Beginning of Year</b>	694	-	694	69,813
<b>Fund Balances, End of Year</b>	\$ -	\$ -	\$ -	\$ 694

## **CAPITAL PROJECTS FUND**

*Open Space Preservation* - to account for private and General Fund contributions for use in open space preservation.

**CASCADE CHARTER TOWNSHIP**  
**Open Space Preservation Capital Projects Fund**  
**Comparative Balance Sheet**  
**December 31, 2010 and 2009**

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	2010	2009
<b>Assets</b>		
Cash equivalents, deposits and investments	\$ 216,693	\$ 78,800
<b>Liabilities and Fund Balances</b>		
<b>Liabilities</b>	\$ -	\$ -
<b>Fund Balances</b>		
Unreserved:		
Designated for capital outlay	216,693	78,800
<b>Total Liabilities and Fund Balances</b>	\$ 216,693	\$ 78,800

**CASCADE CHARTER TOWNSHIP**  
**Open Space Preservation Capital Projects Fund**  
**Comparative Schedule of Revenues, Expenditures and Changes in Fund Balances**  
**For the years ended December 31, 2010 and 2009**

	2010	2009
<b>Revenues</b>		
Interest and rentals:		
Interest on deposits and investments	\$ 1,553	\$ 3,001
Other revenue:		
Contributions	68,170	25,000
<b>Total Revenues</b>	<b>69,723</b>	<b>28,001</b>
<b>Expenditures</b>	-	-
<b>Excess of Revenues Over Expenditures</b>	<b>69,723</b>	<b>28,001</b>
<b>Other Financing Sources (Uses)</b>		
Transfers in	68,170	25,000
Transfers out	-	(707,942)
<b>Total Other Financing Sources (Uses)</b>	<b>68,170</b>	<b>(682,942)</b>
<b>Net Change in Fund Balances</b>	<b>137,893</b>	<b>(654,941)</b>
<b>Fund Balances, Beginning of Year</b>	<b>78,800</b>	<b>733,741</b>
<b>Fund Balances, End of Year</b>	<b>\$ 216,693</b>	<b>\$ 78,800</b>

## **PERMANENT FUND**

*Cemetery Perpetual Care*—to accumulate cemetery revenues and interest earnings to be used for cemetery improvements.

**CASCADE CHARTER TOWNSHIP**  
**Cemetery Perpetual Care Fund**  
**Comparative Balance Sheet**  
**December 31, 2010 and 2009**

	2010	2009
<b>Assets</b>		
Cash equivalents, deposits and investments	\$ 72,542	\$ 61,037
Due from other funds	-	7,350
	<b>\$ 72,542</b>	<b>\$ 68,387</b>
<b>Liabilities and Fund Balances</b>		
<b>Liabilities</b>	\$ -	\$ -
<b>Fund balances</b>		
Unreserved:		
Designated for cemetery improvements	72,542	68,387
	<b>\$ 72,542</b>	<b>\$ 68,387</b>

**CASCADE CHARTER TOWNSHIP**  
**Cemetery Perpetual Care Fund**  
**Comparative Schedule of Revenues, Expenditures and Changes in Fund Balances**  
**For the years ended December 31, 2010 and 2009**

	2010	2009
<b>Revenues</b>		
Charges for services:		
Grave openings	\$ 1,650	\$ -
Cemetery care fees	1,190	-
Total charges for services	<u>2,840</u>	<u>-</u>
Interest and rentals:		
Interest on deposits and investments	<u>1,315</u>	<u>552</u>
<b>Total Revenues</b>	<u>4,155</u>	<u>552</u>
<b>Expenditures</b>	<u>-</u>	<u>-</u>
<b>Excess of Revenues Over Expenditures</b>	<u>4,155</u>	<u>552</u>
<b>Other Financing Sources</b>		
Transfers in	<u>-</u>	<u>7,305</u>
<b>Net Change in Fund Balances</b>	4,155	7,857
<b>Fund Balances, Beginning of Year</b>	<u>68,387</u>	<u>60,530</u>
<b>Fund Balances, End of Year</b>	<u><u>\$ 72,542</u></u>	<u><u>\$ 68,387</u></u>

## **AGENCY FUNDS**

*Trust Account Agency*—to account for the collection of bonds and deposits and payment to the governmental units or other persons entitled to receive these funds.

*Tax Account Agency*—to account for the collection of current and delinquent property taxes and payment to the governmental units or other persons entitled to receive these funds.

**CASCADE CHARTER TOWNSHIP**  
**Agency Funds**  
**Combining Balance Sheet**  
**December 31, 2010**  
**With comparative totals at December 31, 2009**

	Trust Account	Tax Account	Totals	
			2010	2009
<b>Assets</b>				
Cash	\$ -	\$ 150	\$ 150	\$ 150
Cash equivalents, deposits and investments	141,455	3,594,940	3,736,395	3,419,442
Accounts receivable	-	-	-	50
Due from other funds	-	-	-	1,485
<b>Total Assets</b>	<b>\$ 141,455</b>	<b>\$ 3,595,090</b>	<b>\$ 3,736,545</b>	<b>\$3,421,127</b>
<b>Liabilities and Fund Balances</b>				
<b>Liabilities</b>				
Accounts payable	\$ -	\$ 4,499	\$ 4,499	\$ 4,456
Due to other funds	784	2,174,733	2,175,517	2,164,431
Due to other governmental units	-	1,415,858	1,415,858	1,124,851
Escrow deposits	140,671	-	140,671	127,389
<b>Total Liabilities</b>	<b>141,455</b>	<b>3,595,090</b>	<b>3,736,545</b>	<b>3,421,127</b>
<b>Fund Balances</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Liabilities and Fund Balances</b>	<b>\$ 141,455</b>	<b>\$ 3,595,090</b>	<b>\$ 3,736,545</b>	<b>\$3,421,127</b>

**CASCADE CHARTER TOWNSHIP**  
**All Agency Funds**  
**Combining Schedule of Changes in Assets and Liabilities**  
**For the year ended December 31, 2010**

	Balances January 1, 2010	Additions	Deductions	Balances December 31, 2010
<b>Trust Account Fund</b>				
<b>Assets</b>				
Cash equivalents, deposits and investments	\$ 127,623	\$ 34,337	\$ 20,505	\$ 141,455
<b>Liabilities</b>				
Due to other funds	\$ 234	\$ 10,260	\$ 9,710	\$ 784
Escrow deposits	127,389	24,077	10,795	140,671
<b>Total Liabilities</b>	<b>\$ 127,623</b>	<b>\$ 34,337</b>	<b>\$ 20,505</b>	<b>\$ 141,455</b>
<b>Tax Account Fund</b>				
<b>Assets</b>				
Cash	\$ 150	\$ -	\$ -	\$ 150
Cash equivalents, deposits and investments	3,291,819	50,515,407	50,212,286	3,594,940
Accounts receivable	50	-	50	-
Due from other funds	1,485	-	1,485	-
<b>Total Assets</b>	<b>\$ 3,293,504</b>	<b>\$50,515,407</b>	<b>\$50,213,821</b>	<b>\$ 3,595,090</b>
<b>Liabilities</b>				
Accounts payable	\$ 4,456	\$ 98,003	\$ 97,960	\$ 4,499
Due to other funds	2,164,197	8,424,954	8,414,418	2,174,733
Due to other governmental units	1,124,851	41,992,450	41,701,443	1,415,858
<b>Total Liabilities</b>	<b>\$ 3,293,504</b>	<b>\$50,515,407</b>	<b>\$50,213,821</b>	<b>\$ 3,595,090</b>
<b>Totals - All Agency Funds</b>				
<b>Assets</b>				
Cash	\$ 150	\$ -	\$ -	\$ 150
Cash equivalents, deposits and investments	3,419,442	50,549,744	50,232,791	3,736,395
Accounts receivable	50	-	50	-
Due from other funds	1,485	-	1,485	-
<b>Total Assets</b>	<b>\$ 3,421,127</b>	<b>\$50,549,744</b>	<b>\$50,234,326</b>	<b>\$ 3,736,545</b>
<b>Liabilities</b>				
Accounts payable	\$ 4,456	\$ 98,003	\$ 97,960	\$ 4,499
Due to other funds	2,164,431	8,435,214	8,424,128	2,175,517
Due to other governmental units	1,124,851	41,992,450	41,701,443	1,415,858
Escrow deposits	127,389	24,077	10,795	140,671
<b>Total Liabilities</b>	<b>\$ 3,421,127</b>	<b>\$50,549,744</b>	<b>\$50,234,326</b>	<b>\$ 3,736,545</b>

## **OTHER INFORMATION**

**CASCADE CHARTER TOWNSHIP**  
**Summary of 2009 Taxes Levied and Collected**  
**For the year ended December 31, 2010**

<u>Ad Valorem Taxes</u>	<u>Taxable Valuation</u>	<u>Rate (Mills)</u>	<u>Taxes Levied</u>	<u>Returned Delinquent</u>	<u>Current * Collections</u>
<b>Kent County</b>					
Operating	\$1,444,197,694	5.3940	\$ 7,789,876	\$ 298,451	\$ 7,491,425
Drains			6,731	171	6,560
<b>Total Kent County</b>			<u>7,796,607</u>	<u>298,622</u>	<u>7,497,985</u>
<b>Kent District Library</b>	1,444,197,694	0.8800	1,270,859	74,124	1,196,735
<b>State Education Tax</b>					
Caledonia Community Schools	193,070,798	6.0000	1,017,844	46,865	970,979
Forest Hills Public Schools	1,218,983,289	6.0000	7,121,084	219,998	6,901,086
Lowell Area Schools	32,143,607	6.0000	192,861	3,623	189,238
<b>Total State Education Tax</b>			<u>8,331,789</u>	<u>270,486</u>	<u>8,061,303</u>
<b>School Districts</b>					
Kent Intermediate School District	1,444,197,694	4.6903	6,773,678	224,248	6,549,430
Grand Rapids Community College	1,444,197,694	1.7865	2,580,017	85,413	2,494,604
Caledonia Community Schools:					
Other	193,070,798	7.0000	1,351,493	90,569	1,260,924
Operating	155,457,417	18.0000	2,121,667	131,113	1,990,554
Forest Hills Public Schools:					
Other	1,218,983,289	8.0500	9,812,743	421,348	9,391,395
Operating	426,750,803	18.0000	6,592,455	545,319	6,047,136
Lowell Area Schools:					
Other	32,143,607	7.0000	225,004	5,196	219,808
Operating	5,544,949	18.0000	92,260	3,174	89,086
<b>Total School Districts</b>			<u>29,549,317</u>	<u>1,506,380</u>	<u>28,042,937</u>
<b>Cascade Charter Township</b>	1,444,197,694				
Operating		0.9716	1,403,140	81,839	1,321,301
Fire		1.3152	1,899,367	110,781	1,788,586
Police		0.4591	662,988	38,669	624,319
Library		0.3882	560,595	32,697	527,898
Pathways		0.3985	575,470	33,564	541,906
Open Space		0.2300	332,126	19,371	312,755
Street lighting assessments			77,428	2,967	74,461
Hydrant assessments			37,278	2,433	34,845
Delinquent special assessments			8,556	2,374	6,182
Tax administration fees			474,022	22,890	451,132
<b>Total Township</b>			<u>6,030,970</u>	<u>347,585</u>	<u>5,683,385</u>
<b>Total Ad Valorem Taxes</b>			<u>\$52,979,542</u>	<u>\$2,497,197</u>	<u>\$50,482,345</u>

(Continued)

**CASCADE CHARTER TOWNSHIP**  
**Summary of 2009 Taxes Levied and Collected**  
**For the year ended December 31, 2010**

<u>Tax Abatements</u>	<u>Taxable Valuation</u>	<u>Rate (Mills)</u>	<u>Taxes Levied</u>	<u>Returned Delinquent</u>	<u>Current * Collections</u>
<b>Industrial Facilities (P.A. 198) New</b>					
Kent County	\$ 32,401,849	2.69700	\$ 87,387	\$ 7,750	\$ 79,637
Kent District Library	32,401,849	0.44000	14,256	1,885	12,371
State education tax:					
Caledonia Community Schools	17,965,449	6.00000	52,485	12,431	40,054
Forest Hills Public Schools	14,436,400	6.00000	26,204	-	26,204
Kent Intermediate School District	32,401,849	2.34515	75,987	5,877	70,110
Grand Rapids Community College	32,401,849	0.89325	28,943	2,239	26,704
Caledonia Community Schools:					
Operating	17,965,449	3.50000	62,879	11,885	50,994
Other	17,965,449	9.00000	78,728	18,647	60,081
Forest Hills Public Schools:					
Operating	14,436,400	4.02500	58,106	-	58,106
Other	14,436,400	9.00000	35,334	-	35,334
Cascade Charter Township:	32,401,849				
Operating		0.48580	15,740	2,082	13,658
Fire		0.65760	21,307	2,818	18,489
Police		0.22955	7,438	983	6,455
Library		0.19410	6,289	832	5,457
Pathways		0.19925	6,456	854	5,602
Open Spaces		0.11500	3,726	493	3,233
Tax administration fees			5,256	628	4,628
<b>Total Industrial Facilities (P.A. 198) New</b>			<u>\$ 586,521</u>	<u>\$ 69,404</u>	<u>\$ 517,117</u>

\* Current collections include ad valorem and abated taxes collected for and distributed to the Cascade Charter Township Downtown Development Authority. The following amounts were withheld from the various taxing units and remitted to the DDA:

Kent County	\$ 379,101
Kent District Library	62,832
Grand Rapids Community College	127,557
Cascade Charter Township:	
Operating	69,373
Fire	93,906
Police	32,780
Library	27,718
Pathways	28,453
Open Spaces	16,422
<b>Total DDA capture</b>	<u>\$ 838,142</u>